

# ILC

## Tunnelling

### - from TDR to Tender & Future Drivers

Matt Sykes & Yung Loo | ARUP  
International Workshop on Future Linear Colliders 2014

Belgrade – 7<sup>th</sup> Oct '14

# Contents

- Risks and Opportunities
  - From TDR to Tender
  - Site Investigation
- Project Case Studies, ILC parallels
- Future drivers and legislation
  - Building Information Management (BIM)
  - Carbon

# Site Investigation Process

## STAGED

Stage 1: Preliminary  
Appreciation of Site  
and Site Conditions

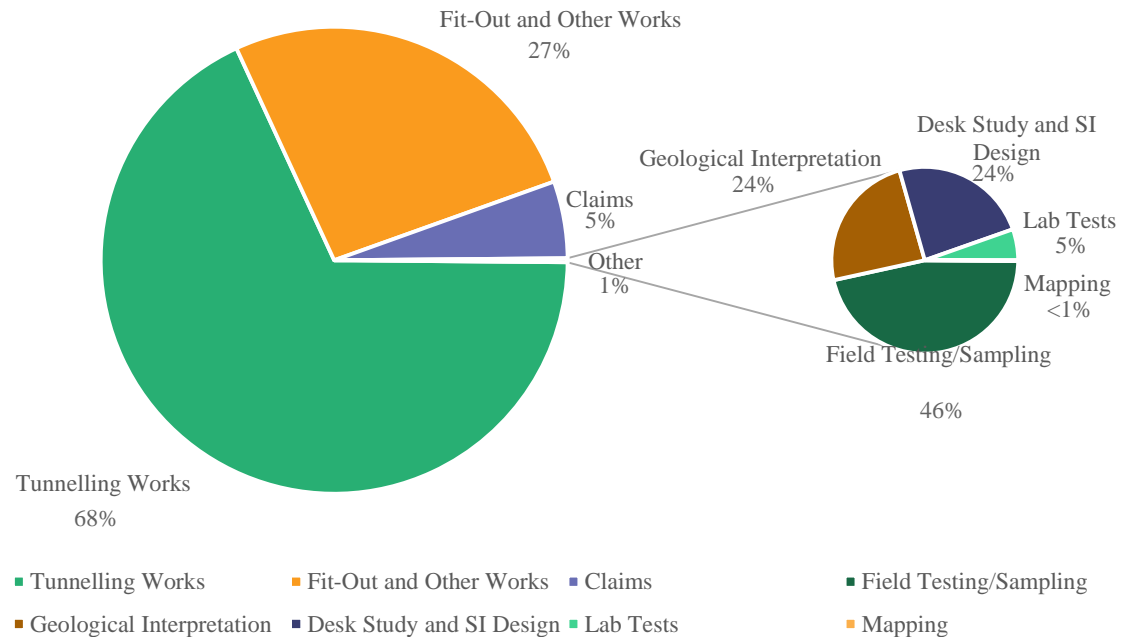


Stage 2: Site  
Investigation before  
Construction



Stage 3: Site  
Investigation during  
Construction

Indicative Breakdown of Site Investigation Costs (adopted from Geotechnical Site Investigations for Underground Projects)



# Typical Project Examples

- Tunnel Projects: ~1.5% of Project Cost (Buildings: ~0.2% of cost)

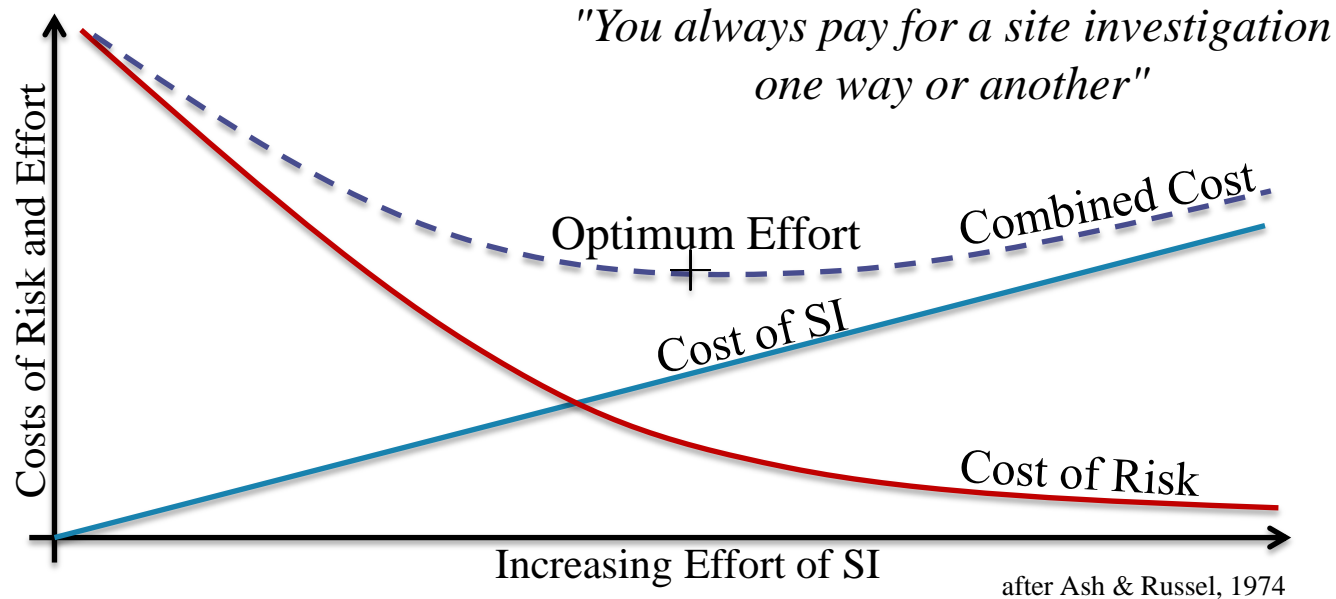
Project	Length of Tunnel, km	Length of Holes Bored, km	Bore length /m of tunnel
Lake Mead, USA	4.7	2.9	0.6
Koralm, Austria	32.9	21.0	0.6
Glendoe, UK	6	1.4	0.2
YPL, UK - Stage 1	36.0	3.3	0.1
Point 1, Point 5, LHC	-	2.8	-

- BH Length:Tunnel Length - (0.5 to 1.5)
  - Generally considered the level at which risk of cost overruns are reduced to an acceptable level
  - Need to a/c for deep-drilled boreholes / borehole spacing

# GI: Total Estimated Construction Cost

		Construction Complexity			
		Low	Medium	High	V. High
Geological Complexity	Low	$<0.2\%$	$<0.4\%$	$<0.8\%$	$<1.2\%$
	Med	$<0.8\%$	$<1.2\%$	$<1.8\%$	$<3\%$
	High	$<1.8\%$	$<3\%$	$>3\%$	
	V. High	$>3\%$			

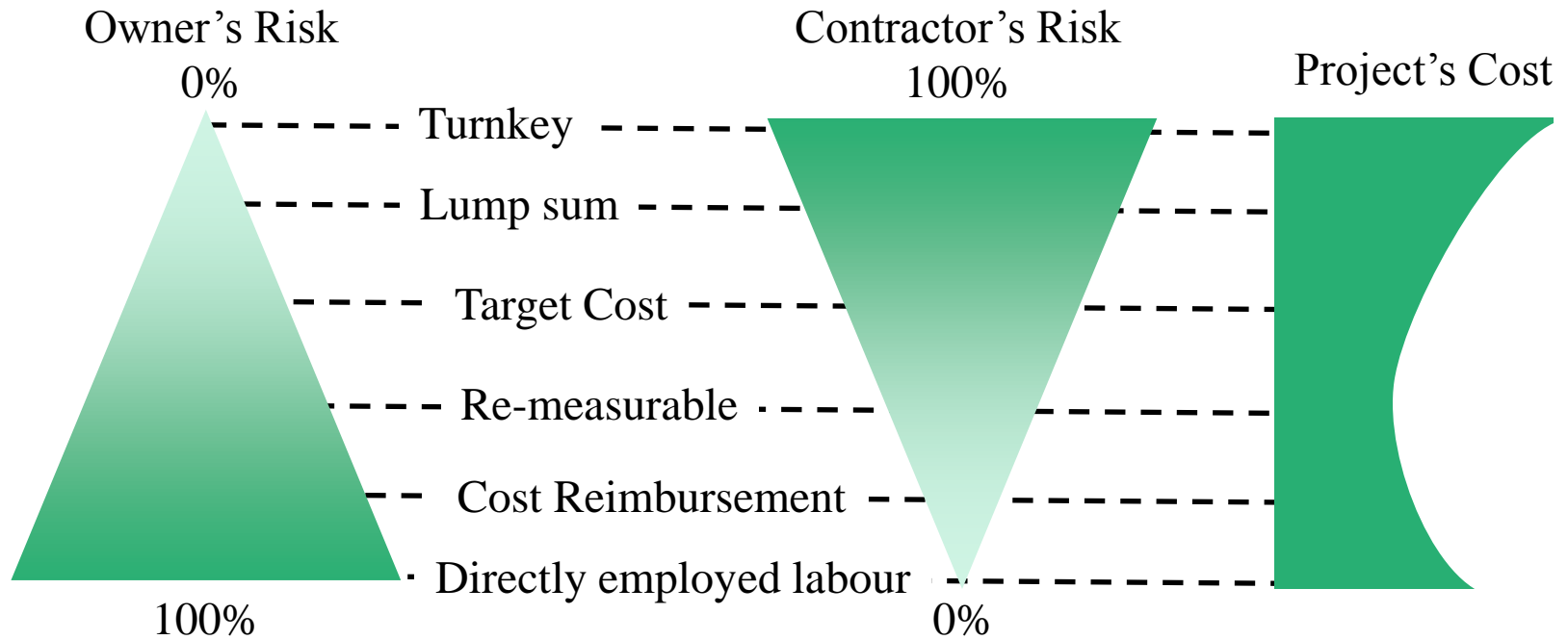
# Cost vs Risk



Site investigation costs as % of tender price	Increase in costs of construction (%)	
	Range	Mean
<1	0 - 100	26
1-3	0 - 50	26
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>4	0 - 15	8

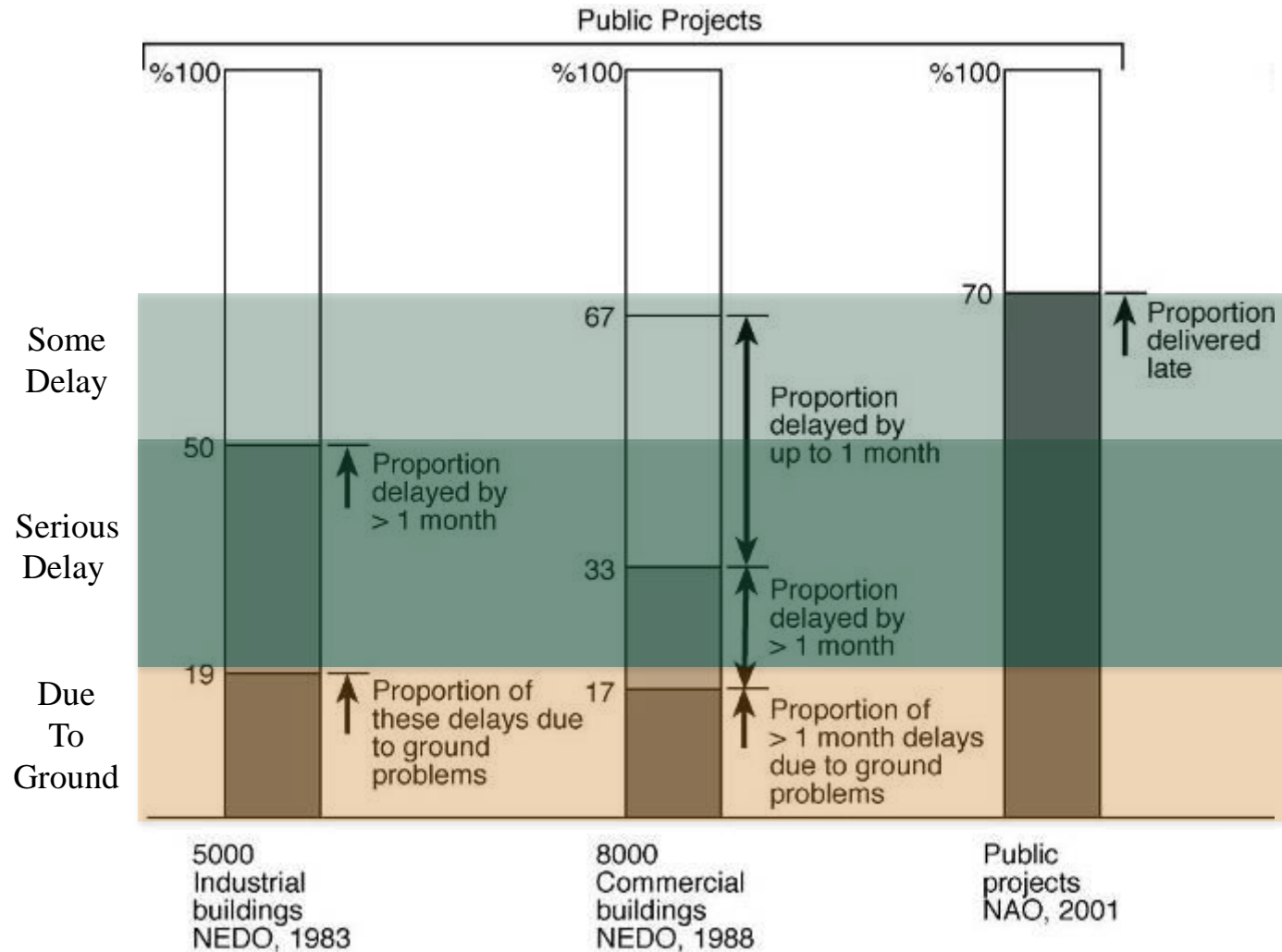
after Whyte, 1998

# Contract models



After Kleivan, 1988

# Project Overruns



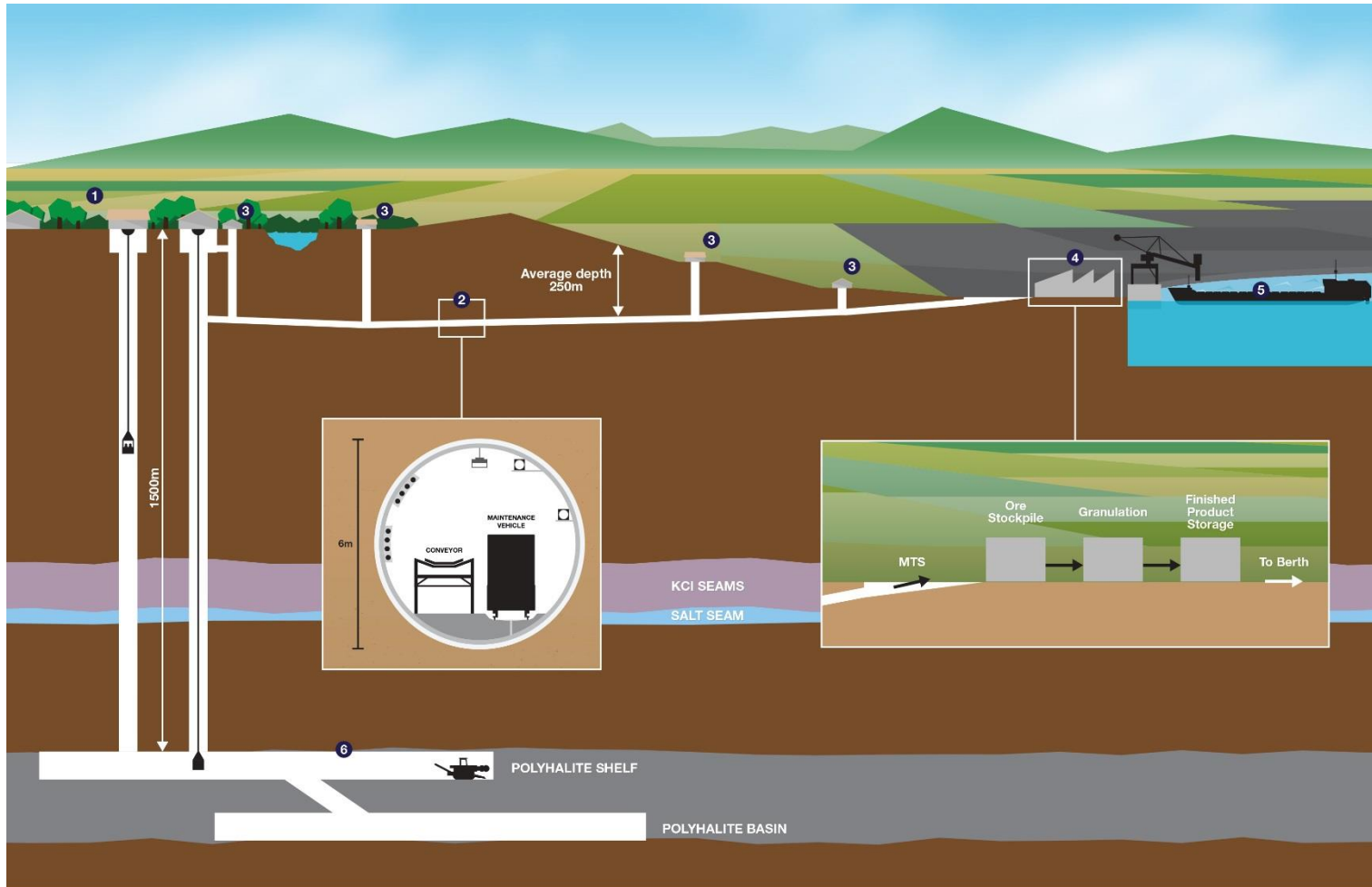
# Rock Tunnel – Causes of Delay

- Littlejohn et al (1994) identified the following causes for these problems for rock tunnels:
  - Unforeseen man-made obstructions
  - Inappropriate support systems for the rock encountered
  - Unforeseen difficulties in handling and removal of spoil due to lack of durability data
  - Excessive groundwater ingress and instability
  - Excessive overbreak and collapse of blocky and “slabby” rock
  - Poor TBM/Drill & Blast performance

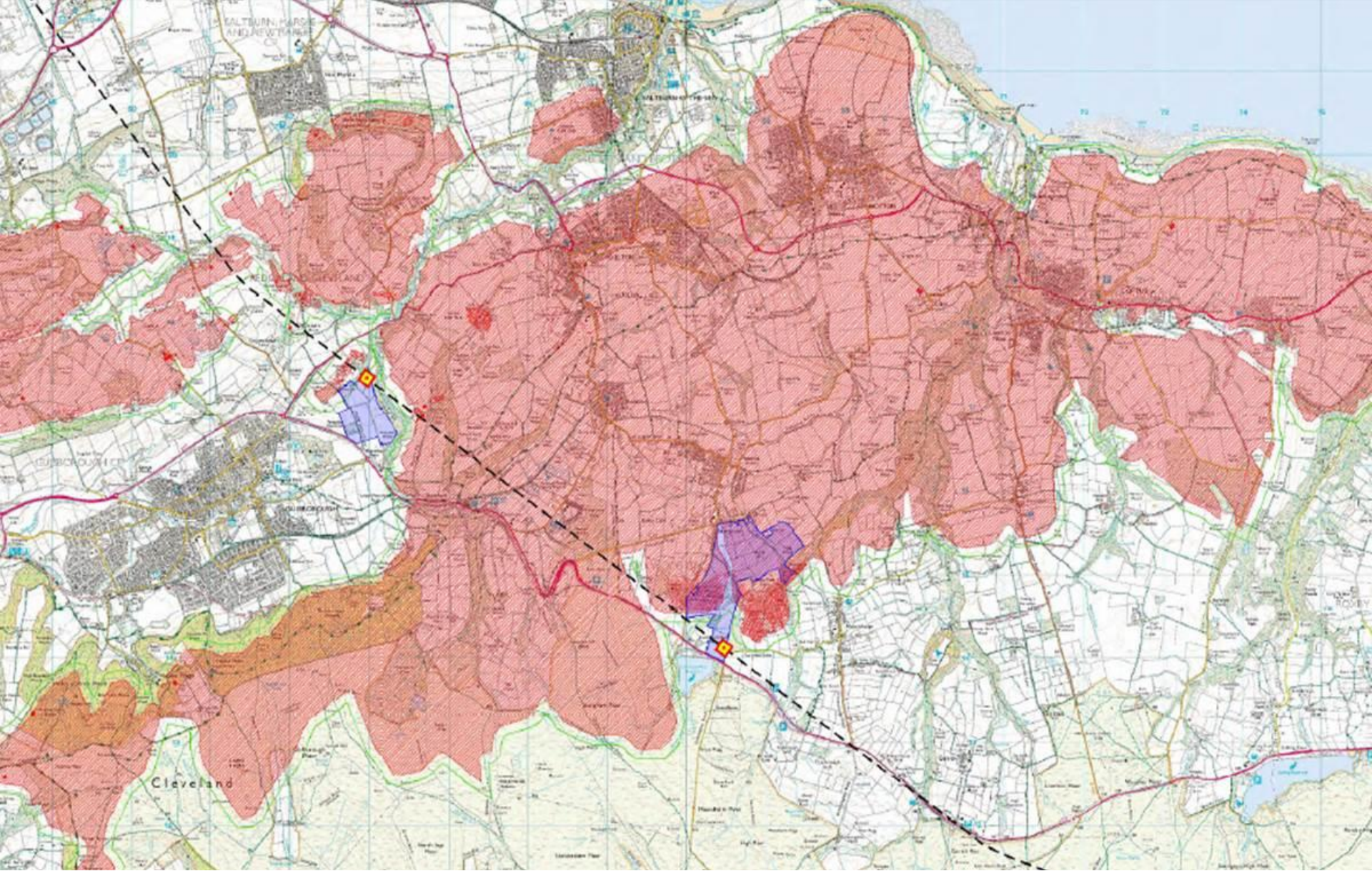
## **Remote Working Considerations**

- Cost of access and mobilisation of resource and equipment
- Making and maintaining access to drilling site (helicopter)
  - Avoid construction of environmentally damaging access roads
- Small diameter pilot tunnel

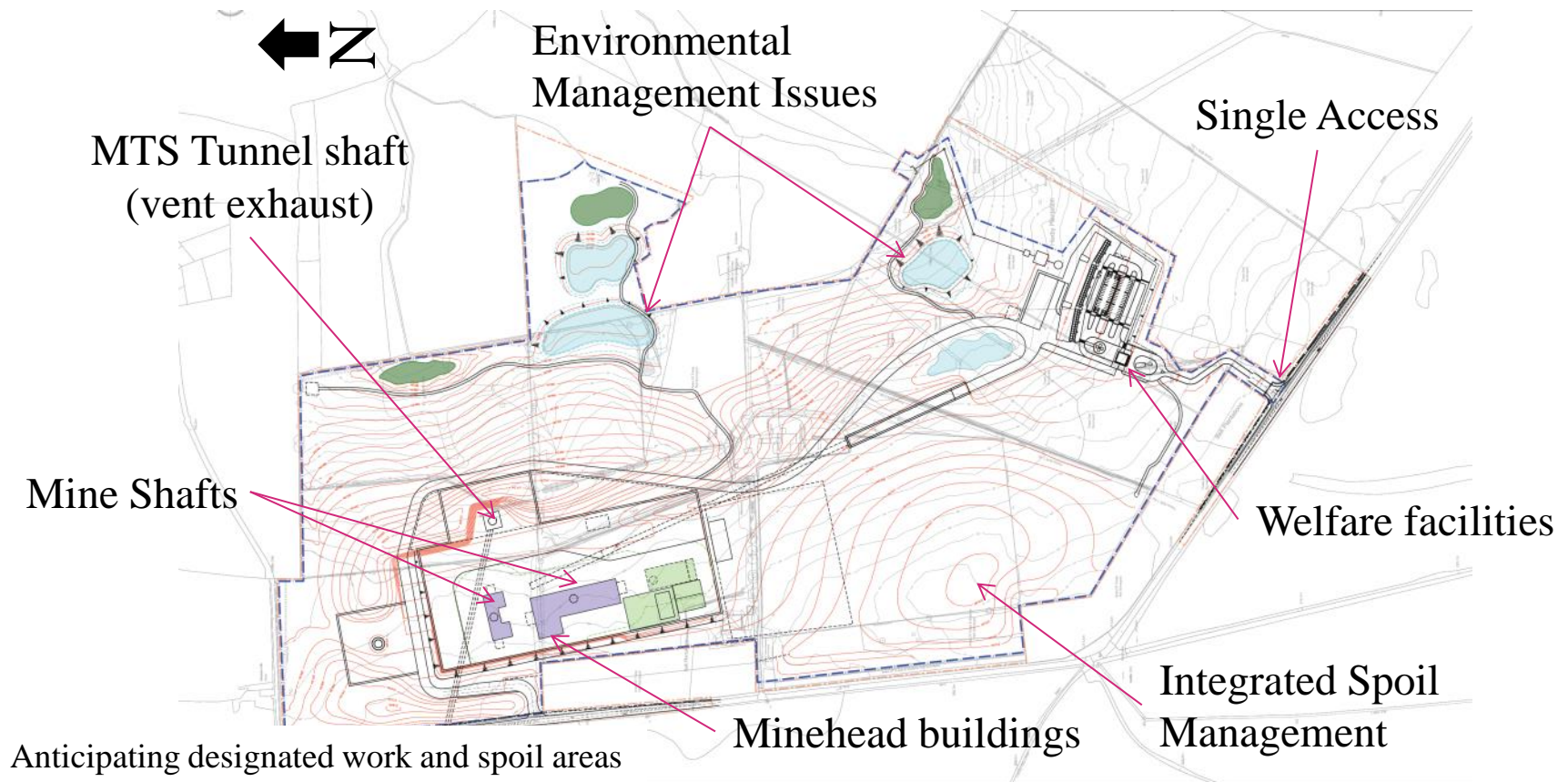
# Case Study: York Potash



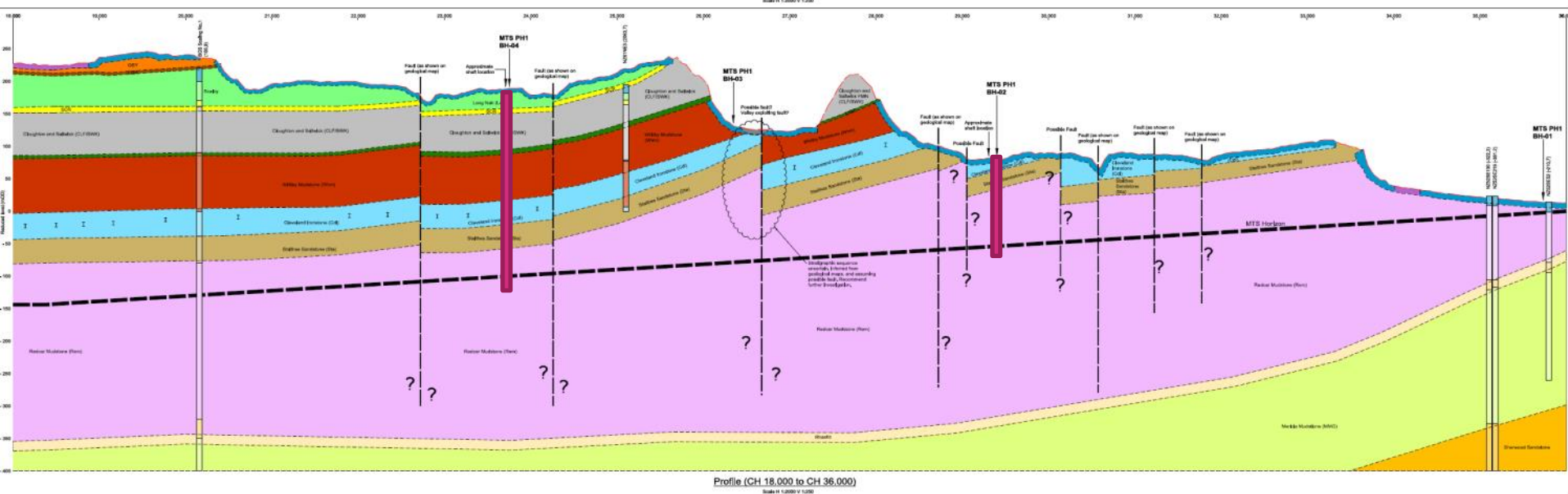
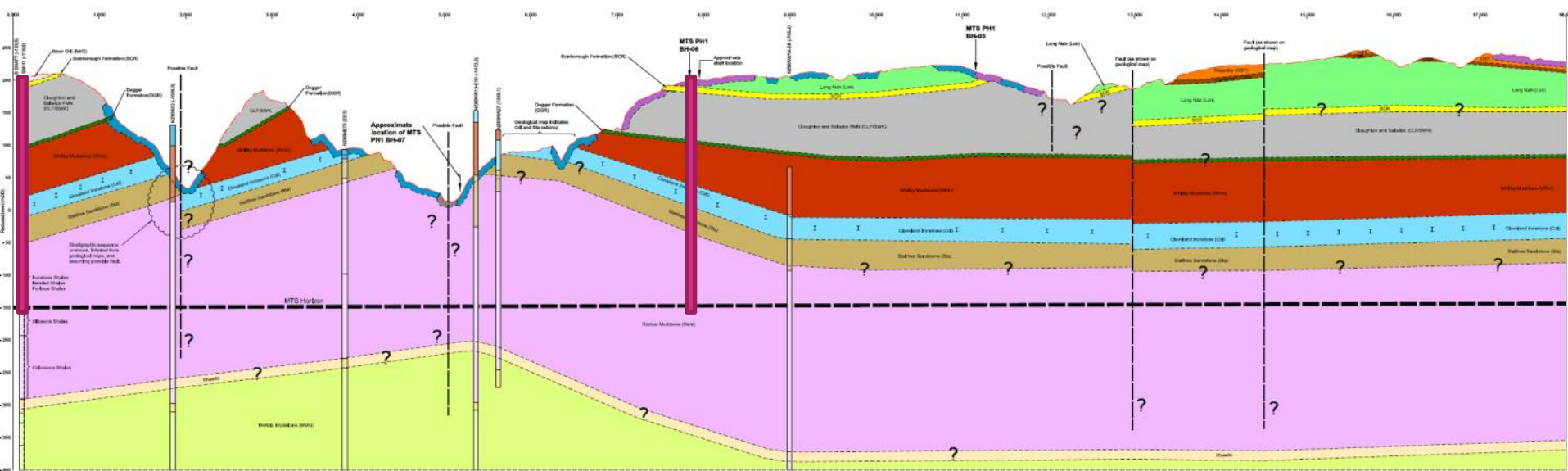
- |                            |   |                                   |
|----------------------------|---|-----------------------------------|
| 1 MINE SITE                | 3 MAINTENANCE, VENTILATION AND EMERGENCY ACCESS | 5 PORT INFRASTRUCTURE             |
| 2 MINERAL TRANSPORT SYSTEM | 4 TEESSIDE GRANULATION AND STORAGE              | 6 CONVENTIONAL UNDERGROUND MINING |



# Mine Site – Permanent Configuration



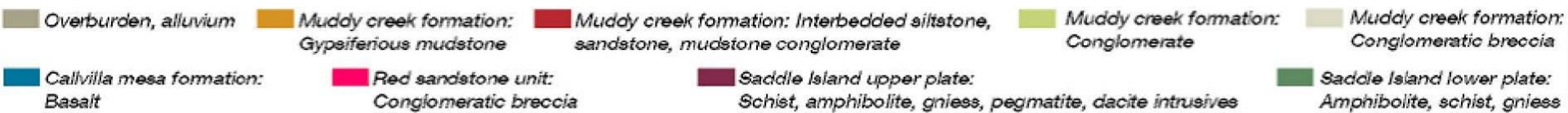
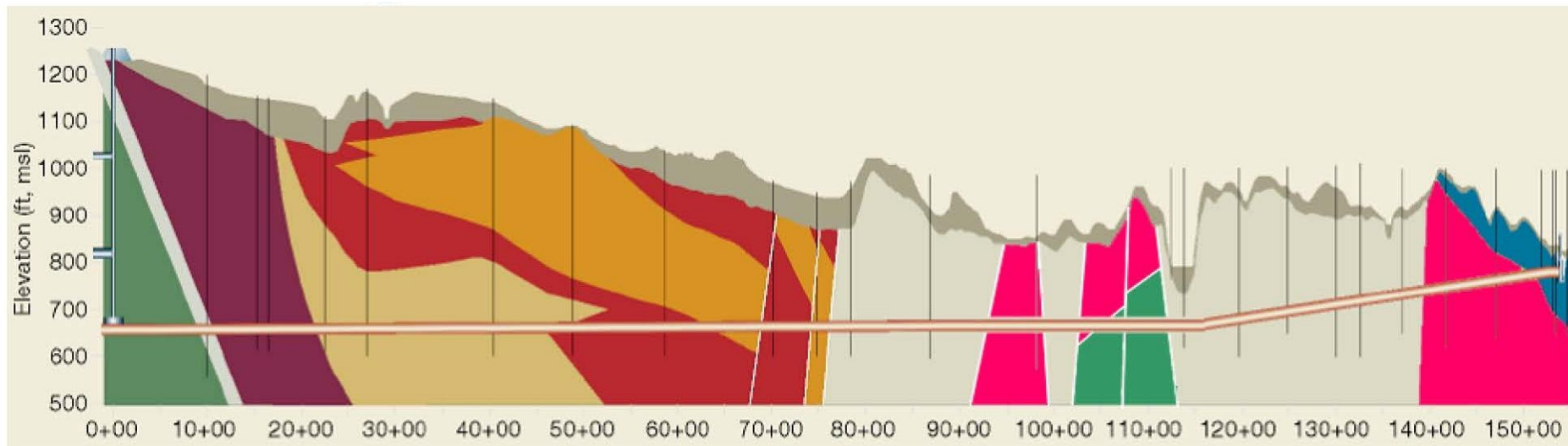
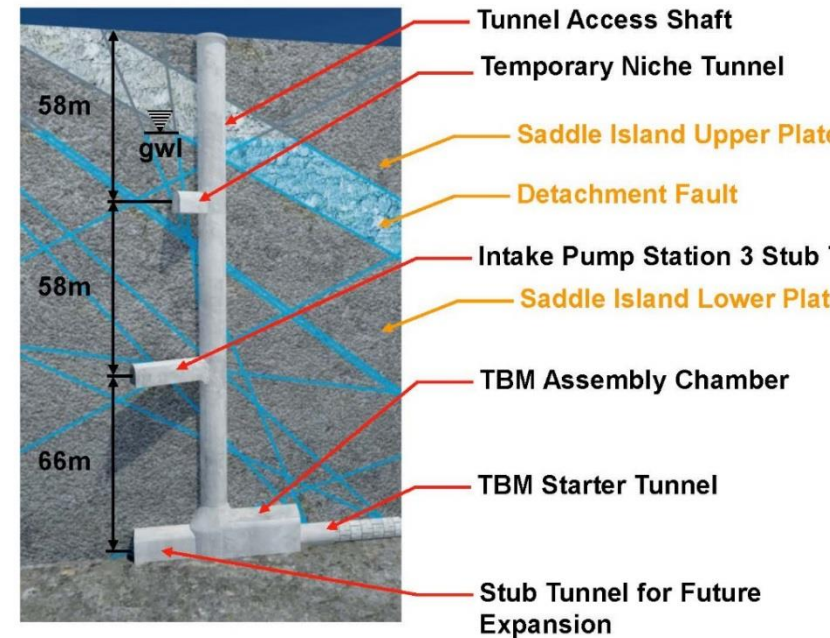






Group	Parameter	Test method	Comments
Material properties (laboratory)	Axial compression, $\sigma_u$	UCS laboratory test on core	Soaked or as received
	Axial Compression, $\sigma_p$	PLT laboratory test on core	
	Tensile Strength $\sigma_t$	Brazilian laboratory test on core	Or by calculation derived from UCS ( $\sigma_u/10$ )
	Modulus (E)	UCS with stress/strain laboratory test on core	ISRM method?
	Shear modulus (G)	By calculation	Derived from E and $\nu$
	Modulus of deformation (E <sub>m</sub> )		
	Poisson’s Ratio ( $\nu$ )	UCS with stress/strain laboratory test on core	
	Density ( $\rho_b$ , $\rho_d$ and $\rho_p$ )	Laboratory test on core	
	Porosity ( $\eta$ )	Laboratory test on core	
	Moisture content (w)	Laboratory test on core	
	Plasticity (I <sub>p</sub> )	Laboratory test on core	Mincing required (see Atkinson et al 2003 Tunnelling in Mercia Mst QJEGEH)
	Swelling	Laboratory test on ‘minced’ core samples in an oedometer	
	Slake durability tests	Laboratory test on core	
	Abrasivity tests	Laboratory test on core	
	Clay fraction	Laboratory test on core	BS methodology
	Clay fraction (XRD)	Laboratory test on core	Clay fraction
	Clay mineralogy (SEM)	Laboratory test on core	Clay mineralogy
	Clay mineralogy (microscopy)	Laboratory test on core	Clay mineralogy
	pH and sulphate	Laboratory test on core	
	Waste Classification Leachability/WAC	Laboratory test on core	
	Shear wave velocity (V <sub>p</sub> and V <sub>s</sub> )	In situ downhole geophysics	
	Gamma-Gamma, natural gamma, neutron, resistivity,	In situ downhole geophysics	
	Caliper and verticality	In situ downhole geophysics	
Groundwater (in situ and laboratory)	Fluid flow, temperature conductivity	In situ downhole geophysics	
	Water pressure ( $\rho_w$ )	In situ groundwater monitoring	
	Permeability (k)	In situ packer tests	
	pH and sulphate	In situ and laboratory test on groundwater	Other geochemical tests may be required
Mass properties (in situ)	Vertical in situ stress ( $\sigma_v$ )	By calculation and HPDT in situ testing	Derived from $\gamma.z$
	Horizontal in situ stress ( $\sigma_H$ and $\sigma_h$ )	HPDT in situ testing	$\sigma_h = k.\sigma_v$ (where $k=\nu/1-\nu$ ) (Hoek p165)
Mass strength (laboratory)	Cohesion $c'$ and $c_r$	Shear box / triaxial laboratory test on core	Saw cut or joint?
	Mass strength Phi $\phi'$ and $\phi_r$	Shear box / triaxial laboratory test on core	Saw cut or joint?
	Shear stress ( $\tau$ )	Shear box / triaxial laboratory test on core	Saw cut or joint?
Mass strength (in situ)	Fracture index (iF)	Field test on core	
	RQD (RQD)	Field test on core	
	Dip (D)	In situ downhole geophysics	Optical / acoustic televiewer
	Dip direction (DD)	In situ downhole geophysics	Optical / acoustic televiewer

# Case Study: Lake Mead



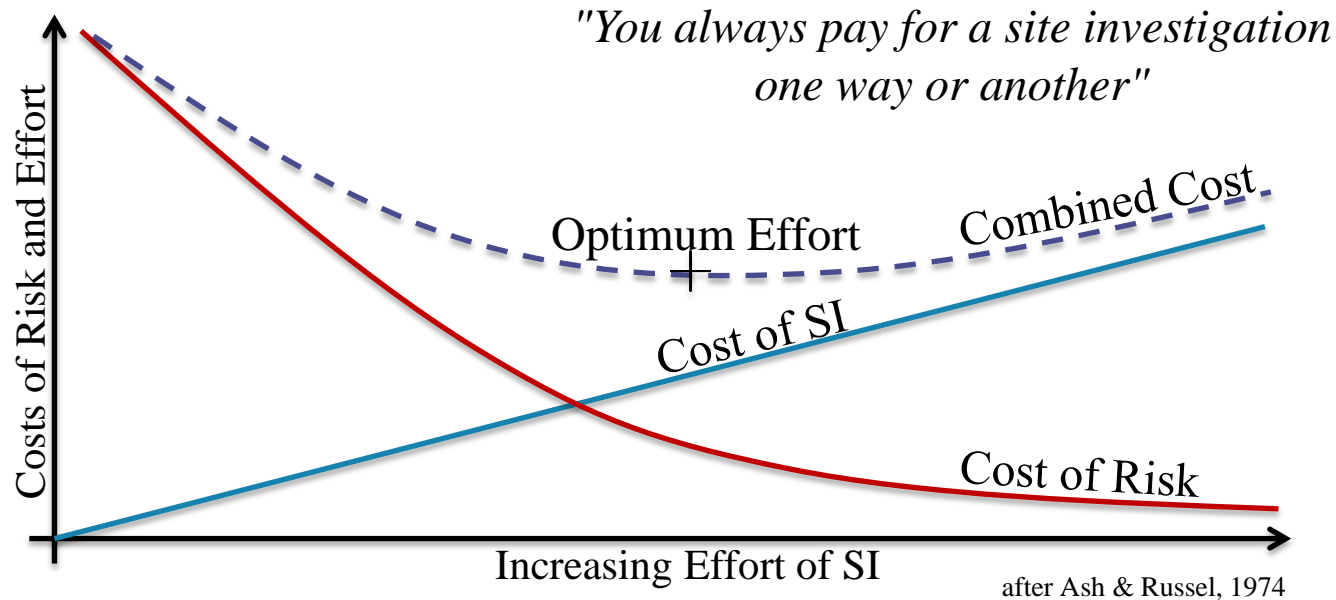








# Cost vs Risk



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after Whyte, 1998

# Up Front Costs

- Site Investigations in remote areas
  - Accept fewer boreholes, but greater data volume
  - Hitting the risk areas for highest design value
  - Contract mechanisms to deal with uncertainty
  - **1 to 3%** of build cost, early money more difficult to get?
  - Don't forget access costs
- Design
  - Level to suit approvals and funding
  - Approximate split for design and build (UK)
    - **2%** for early engineering (feasibility, fatal flaw, investigations)
    - **6%** for design
    - **8%** for client costs
  - Early costs (SI and Early eng) up to 5% of build costs.....

# Carbon Management

## Aspiration

- Doing the right thing
- Corporate responsibility
- Public perception
- Early legislation
- Industry aspiration



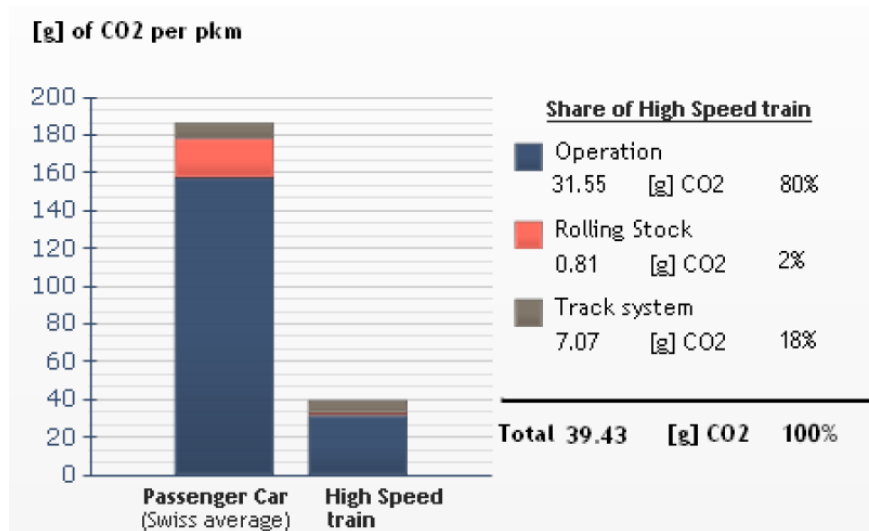
## Taxation

- Carbon taxes on the use of **fossil fuels** based on greenhouse gasses produced.
- Duties on **imported goods** containing significant non-ecological energy input
- Severance taxes on **extraction** of mineral, energy, and forestry products.
- Specific taxes on **technologies and products** which are associated with negative effects
- Waste **disposal** taxes and refundable fees
- Taxes on effluents, pollution and other **hazardous waste**
- Site valuation taxes on the unimproved **value of land**

# The Early Effects



# The Early Effects



UIC Dec 2009

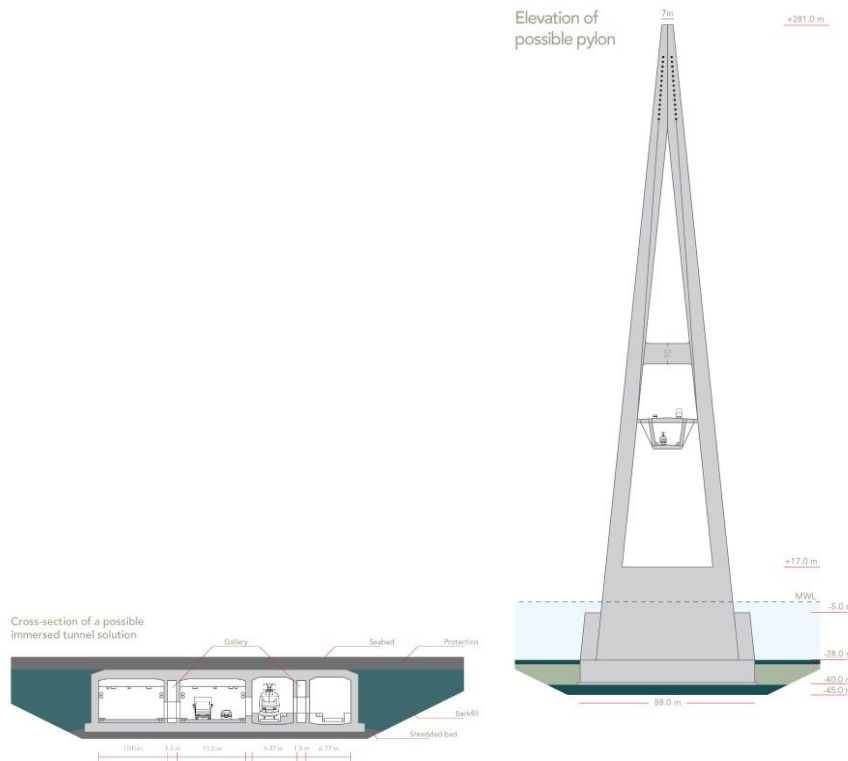
“Transport is the only sector in which greenhouse gas emissions are growing in the EU and this is not compatible with long-run targets for overall emissions levels” CER 2009

- 2008, the European Commission proposed a revision to the Eurovignette directive which allows charges to reflect congestion, local air pollution and noise

# The Early Effects



## Bridge versus Tunnel



- Fehmarnbelt
- Forth Crossing
- Tappan Zee
- Antwerp
- Alaskan Way



Level out € and CO<sub>2</sub> becomes critical

# The Early Effects

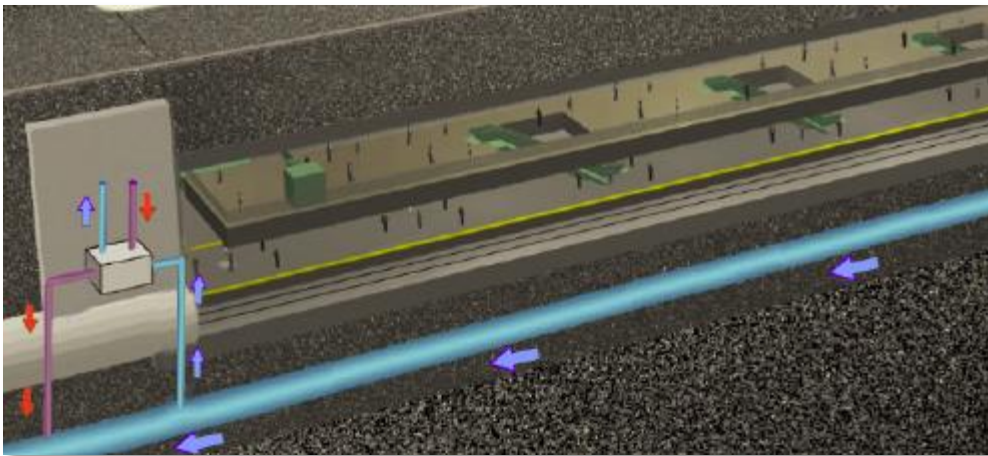


## Public view/Approvals

- Realising efficiency and project responsibility
- Written into Design & performance requirements

## Initiatives

- Energy savings....operation  
Rehau, Janbach....Crossrail
- Lean Design



# The Early Effects

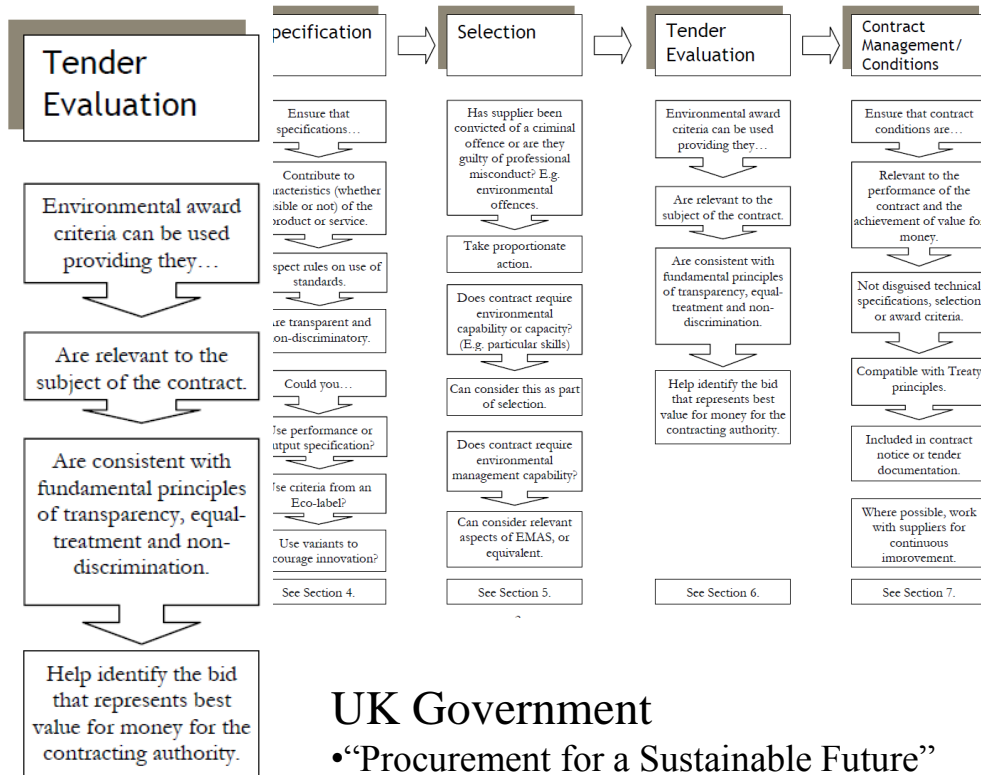
EU/National  
Policy

Project  
Concept

EIS/Design

Tender

Construction



## Tender and Prequal Requirements

- Generic Corporate policy statements
- Transition to proof that proposals “meet the mark”

### UK Government

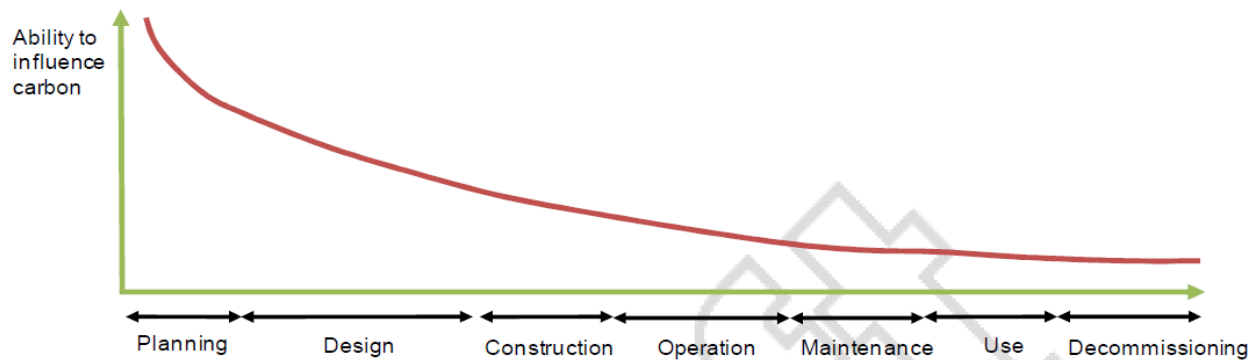
- “Procurement for a Sustainable Future”
- Centre of Expertise in Sustainable Procurement (CESP)

# The Early Effects



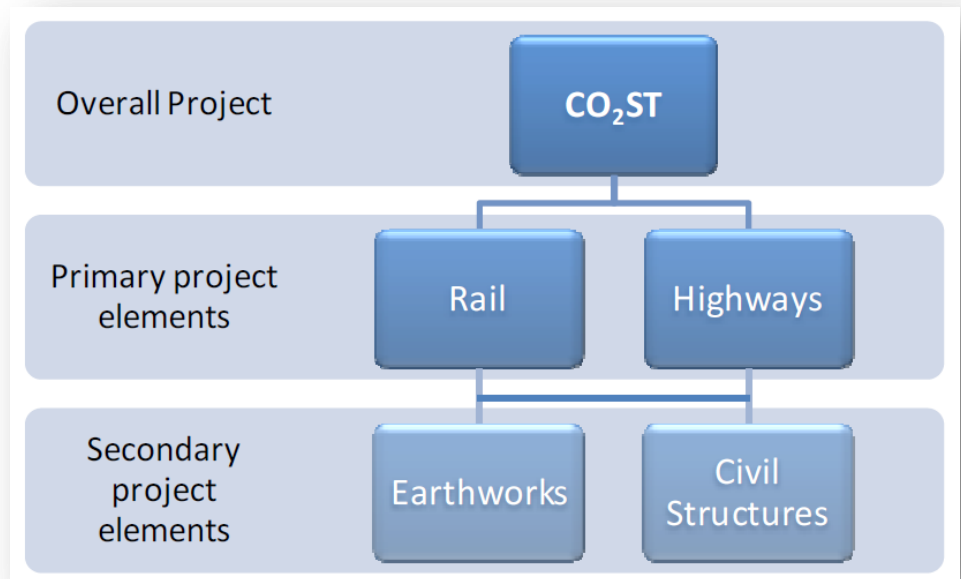
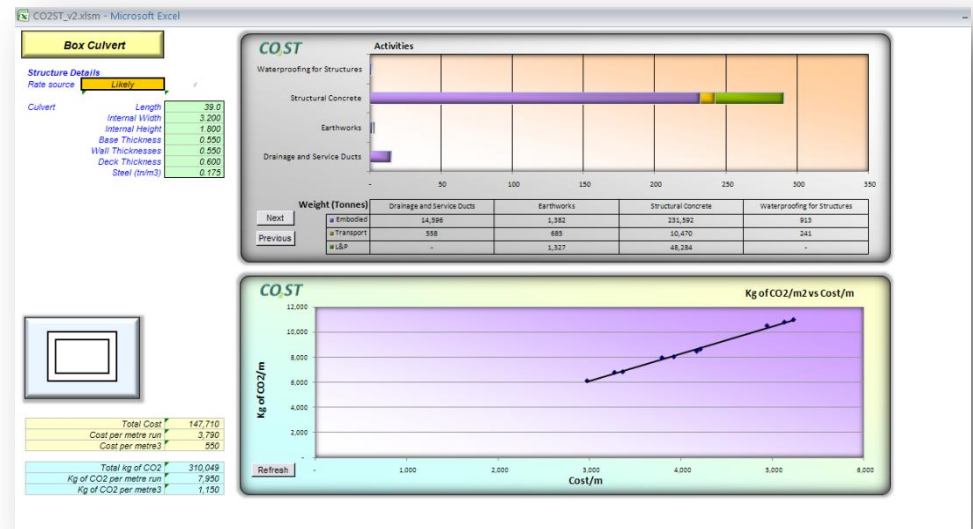
The realisation of a better end result?

- Aspiration
- Efficiency
- Profit?

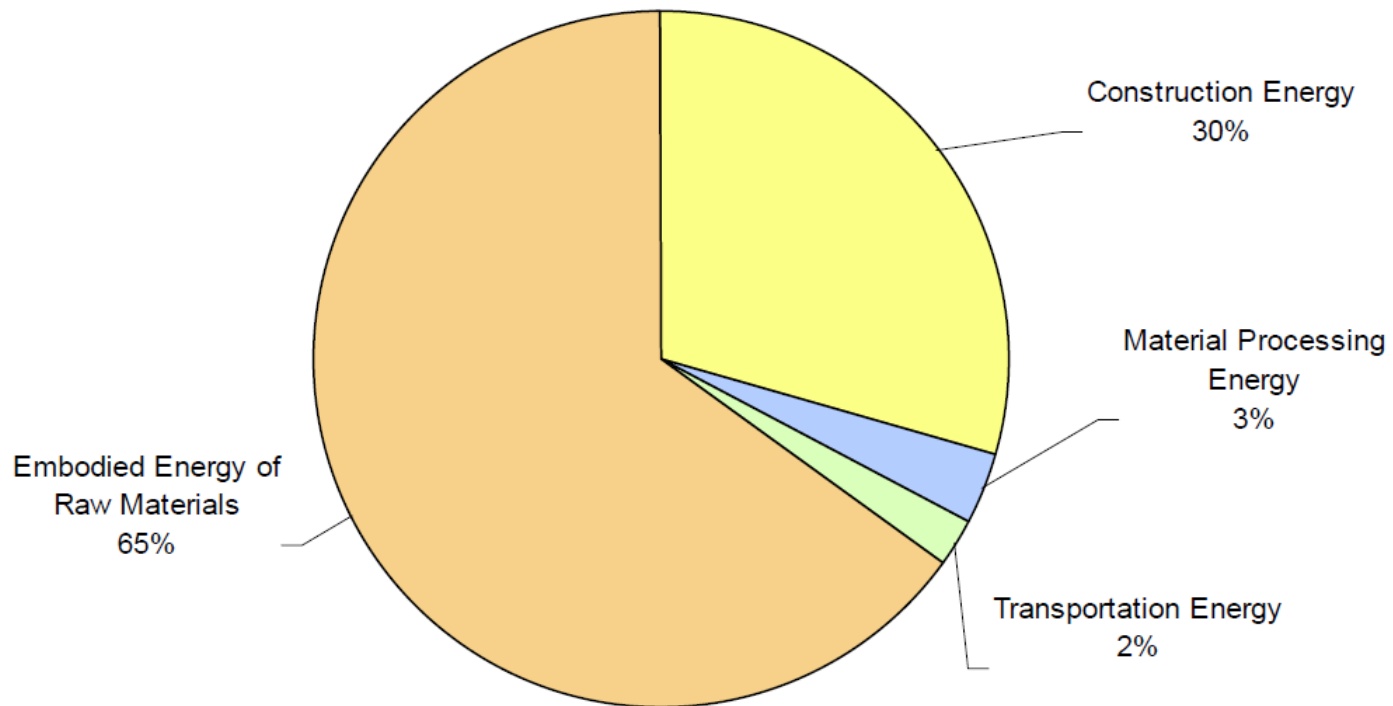


# CO<sub>2</sub>ST

- A tool for top-down estimates for cost and carbon
- Based on research in association with Cambridge
- Growing database of BoQs from various projects
- Allows rapid assessment of CO<sub>2</sub> for projects at early stages



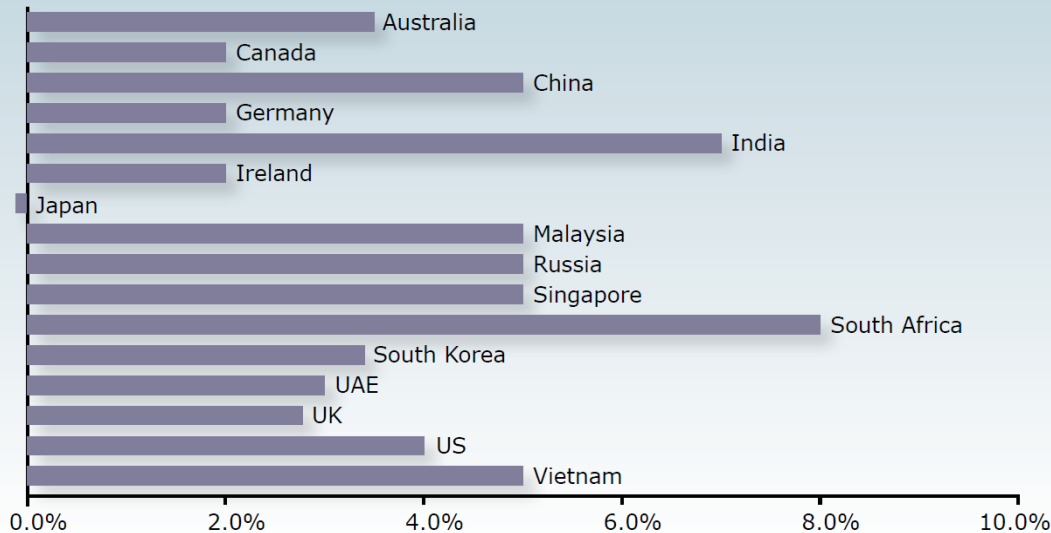
## Breakdown of Tunnel Embodied Energy



- Cost sensitivity
  - To local market
  - To economic cycle
  - To political influences
  - To good business



**Estimated cost escalation 2012**

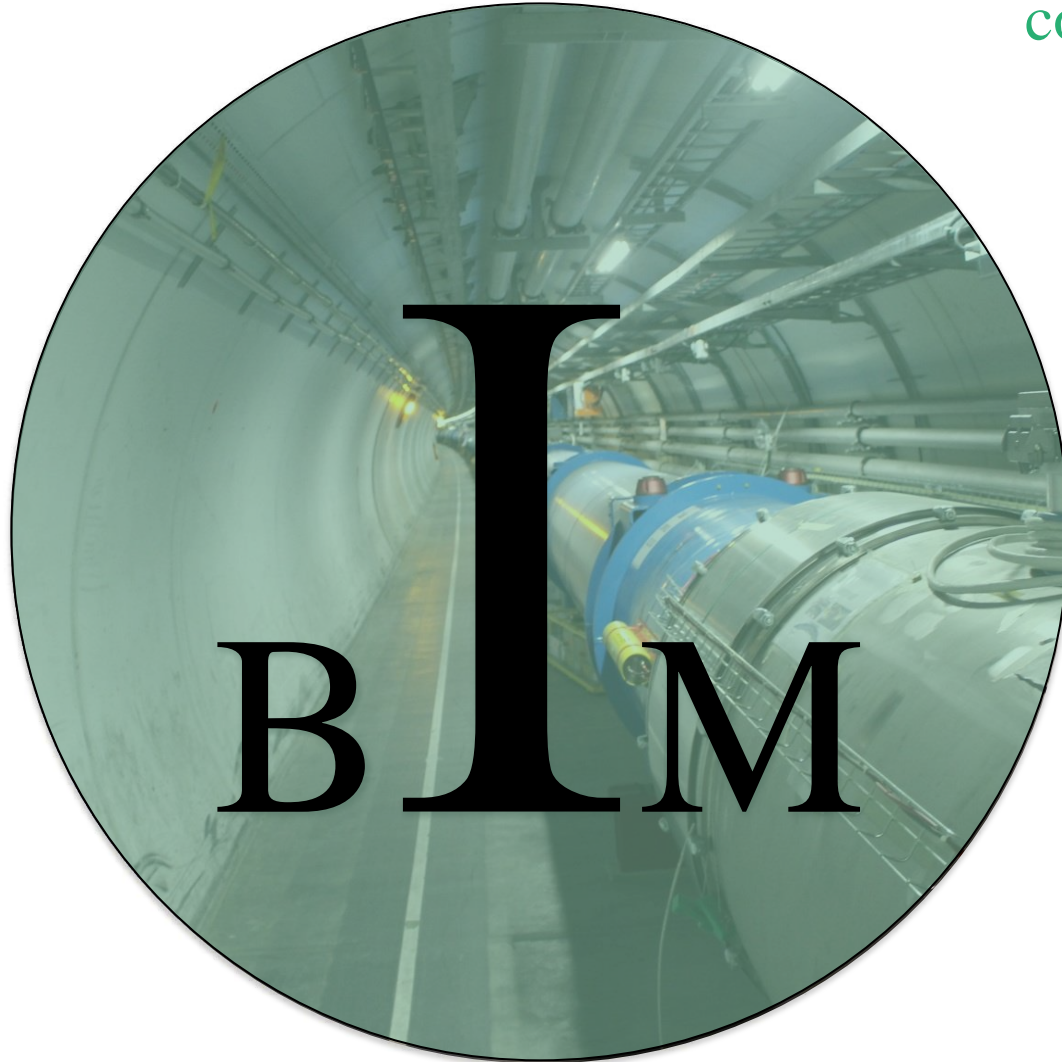


# Cost / CO<sub>2</sub>ST

Which is the better measure of efficiency?

- Cost is volatile.....CO<sub>2</sub> isn't
  - We can now compare multiple projects to see if design and construction are efficiently carried out
  - Contractors can assess projects outside fluctuation of unit prices and across different markets
  - Clients and funding agencies can understand value and efficiency from another perspective

# BIM



“Building Information Modelling (BIM) is a collaborative way of working, underpinned by the digital technologies which unlock more efficient methods of designing, creating and maintaining our assets.”

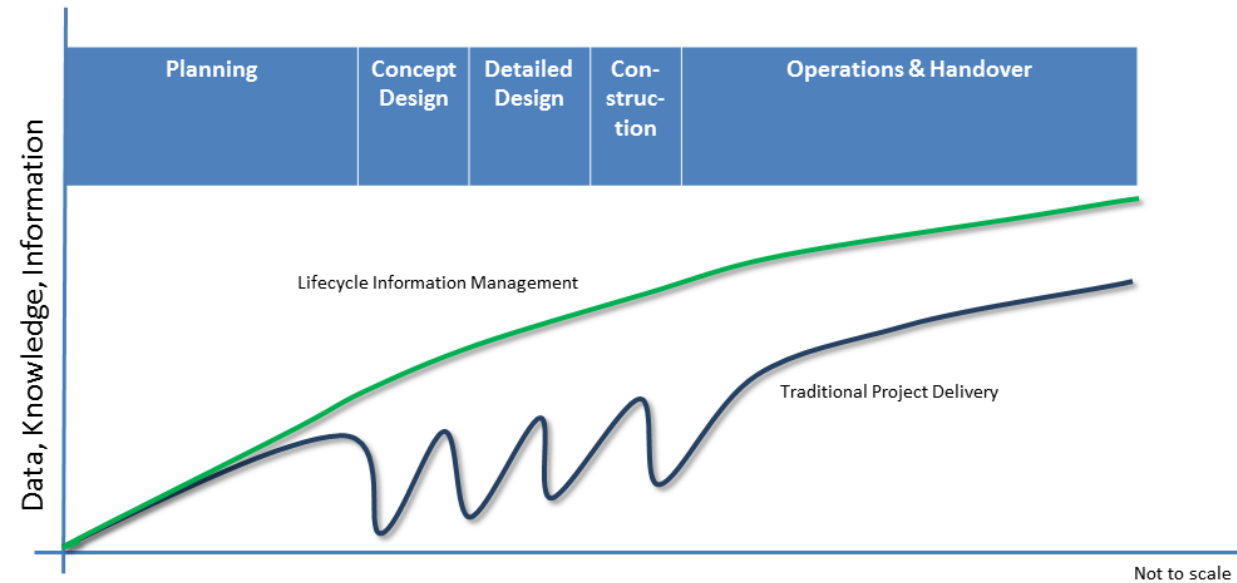
## **BIM**

- Design
- Build
- Operation & Maintenance
- Asset & Organisational Performance
- Social Performance

Construction Industry Council, CIC - Growth through BIM (2013)

“Building Information Modelling (BIM) is a collaborative way of working, underpinned by the digital technologies which unlock more efficient methods of designing, creating and maintaining our assets.”

**All construction companies  
tendering for Government work  
required to achieve level 2 BIM  
by 2016**



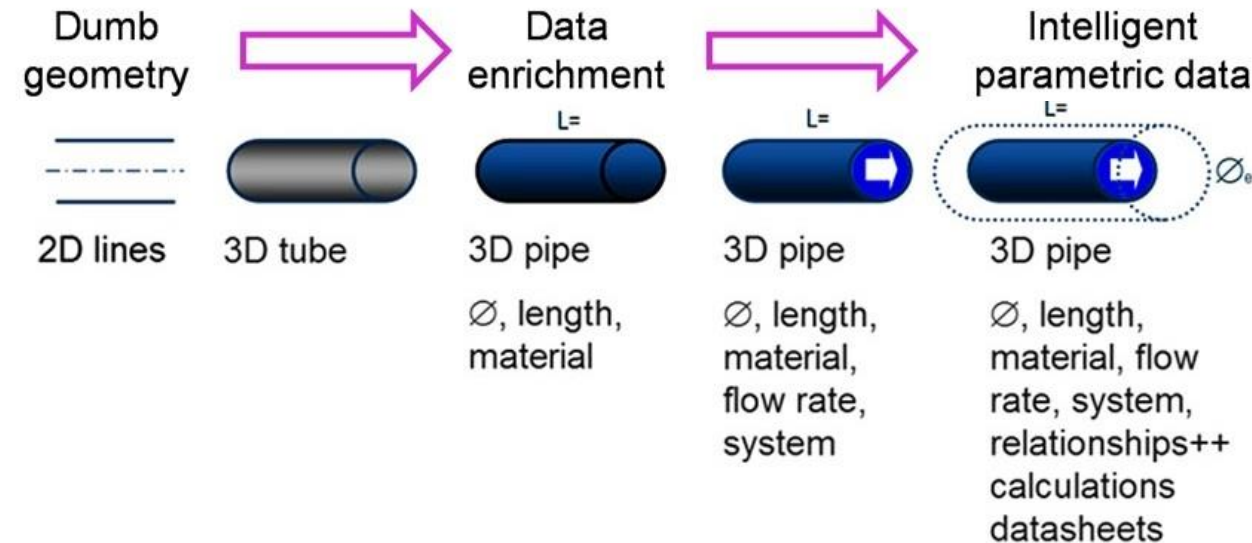
MLIT, Ministry of Land Infrastructure, Transport and Tourism in **Japan**, executed 38 BIM pilot projects for Infrastructure last year.

**USA** – National BIM Standards

**Korea** – BIM Roadmap and Application Guide

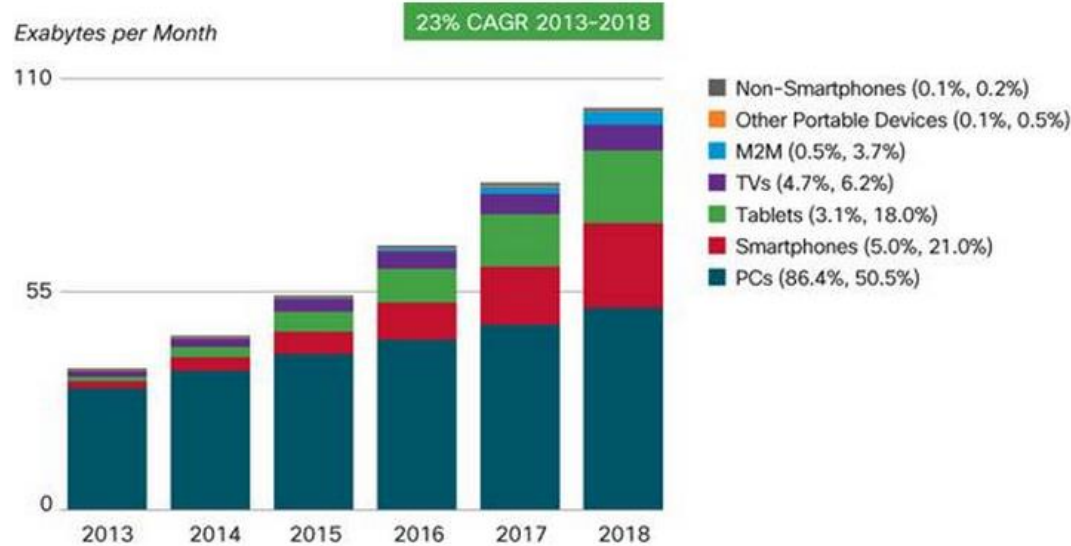
**Australia** – National Building Information Modelling Initiative and Guide

**Singapore** – BIM Regulation Pilot Guidelines



# Better Information Management

- International Association of Engineering Insurers (IAEI)
  - €570M of economic losses incurred in 18 tunnelling projts (1994-2005)
  - Av. delay in completion – 19mths
- Failures in ground-related construction projects are mainly due to shortcomings in the **use of available data and knowledge** as opposed to uncertainty due to unknown factors. - Cardenas et al (2013)

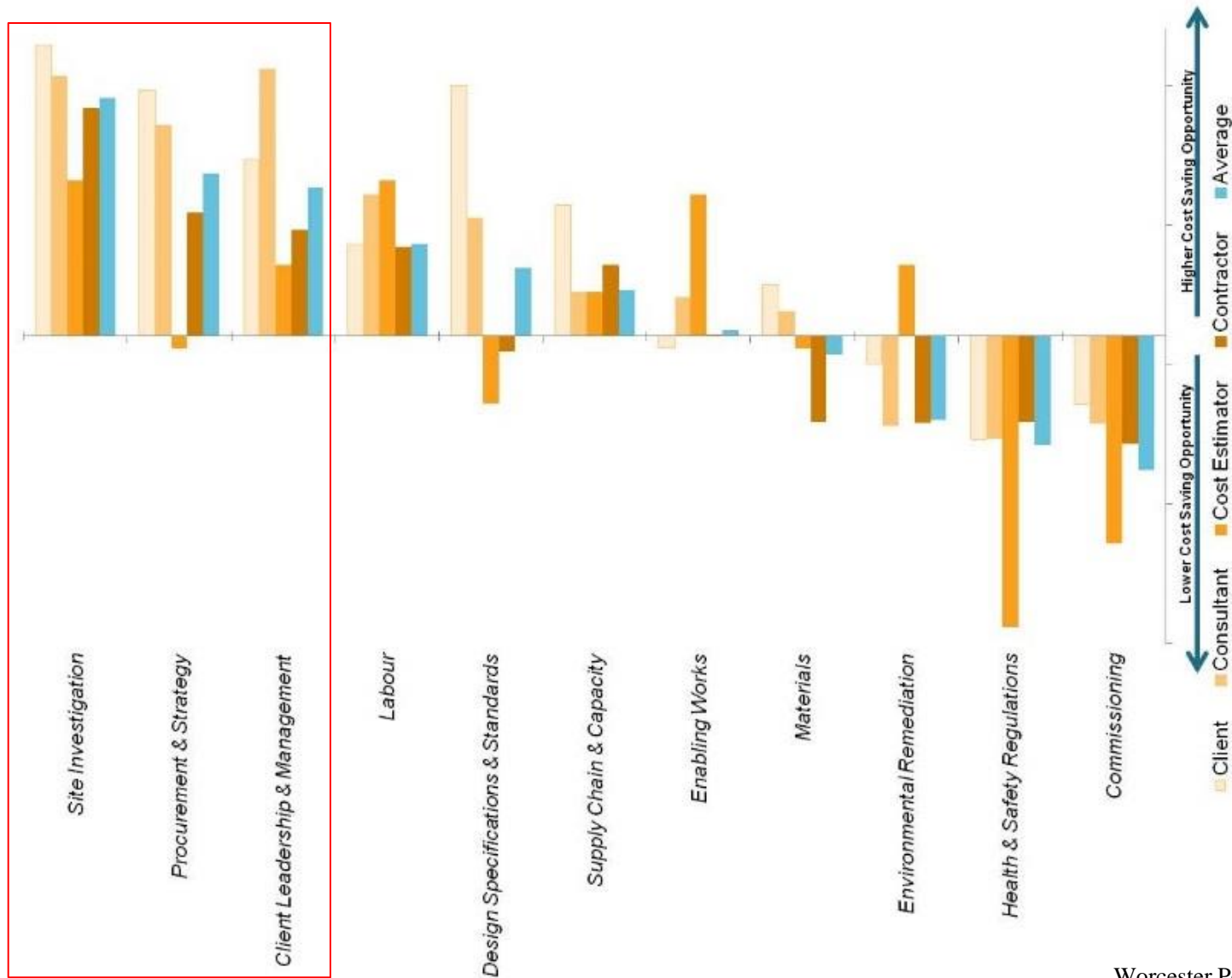


Source: Cisco VNI, 2014

The percentages in parentheses next to the legend denote the device traffic shares for the years 2013 and 2018, respectively.

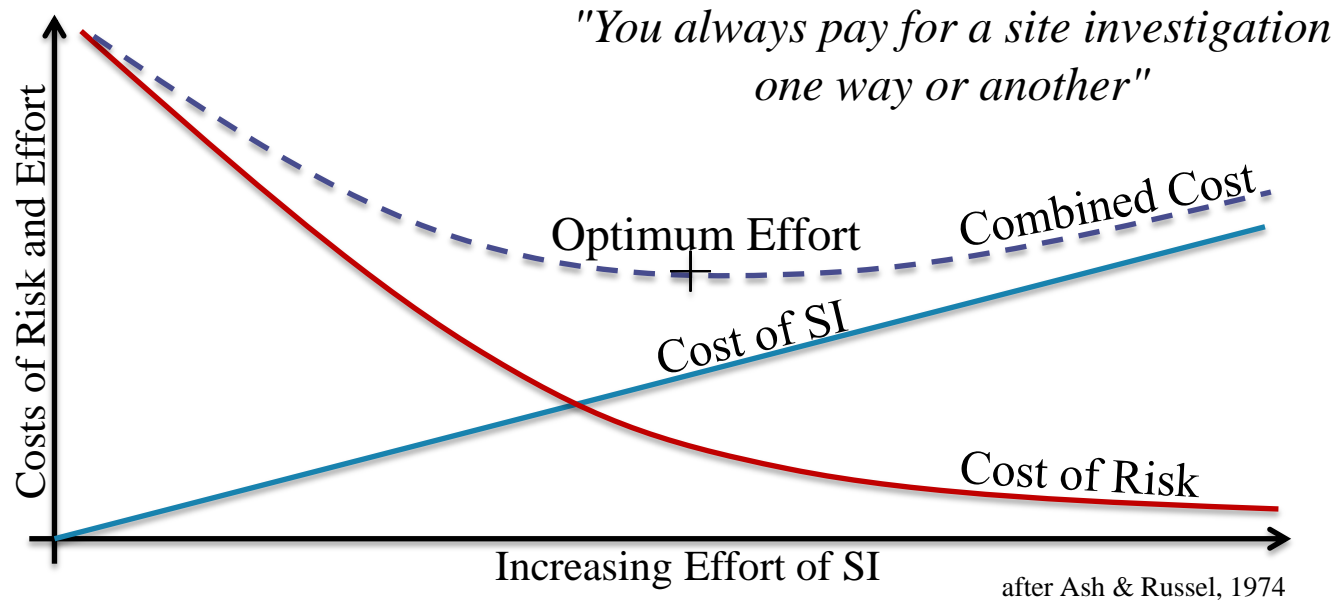
Cisco® Visual Networking Index (VNI)  
Global Internet Traffic

# Better Information Management



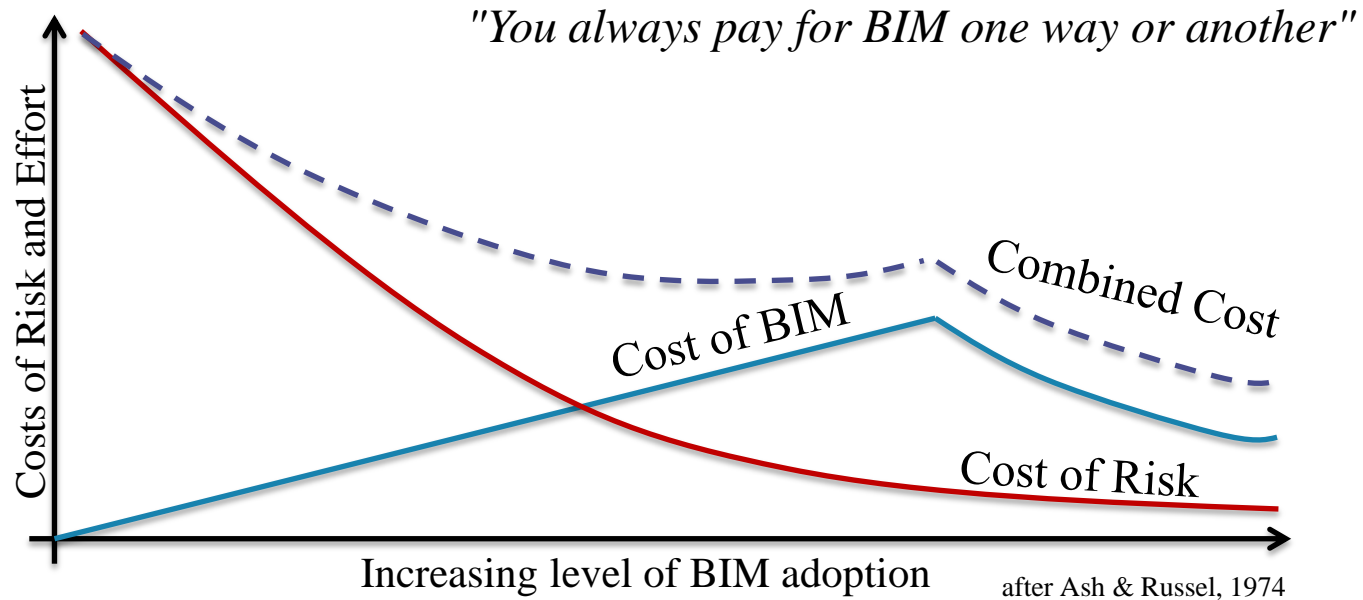
Worcester Polytechnic Institute, 2012

# Cost vs Risk



after Whyte, 1998

# Cost vs Risk



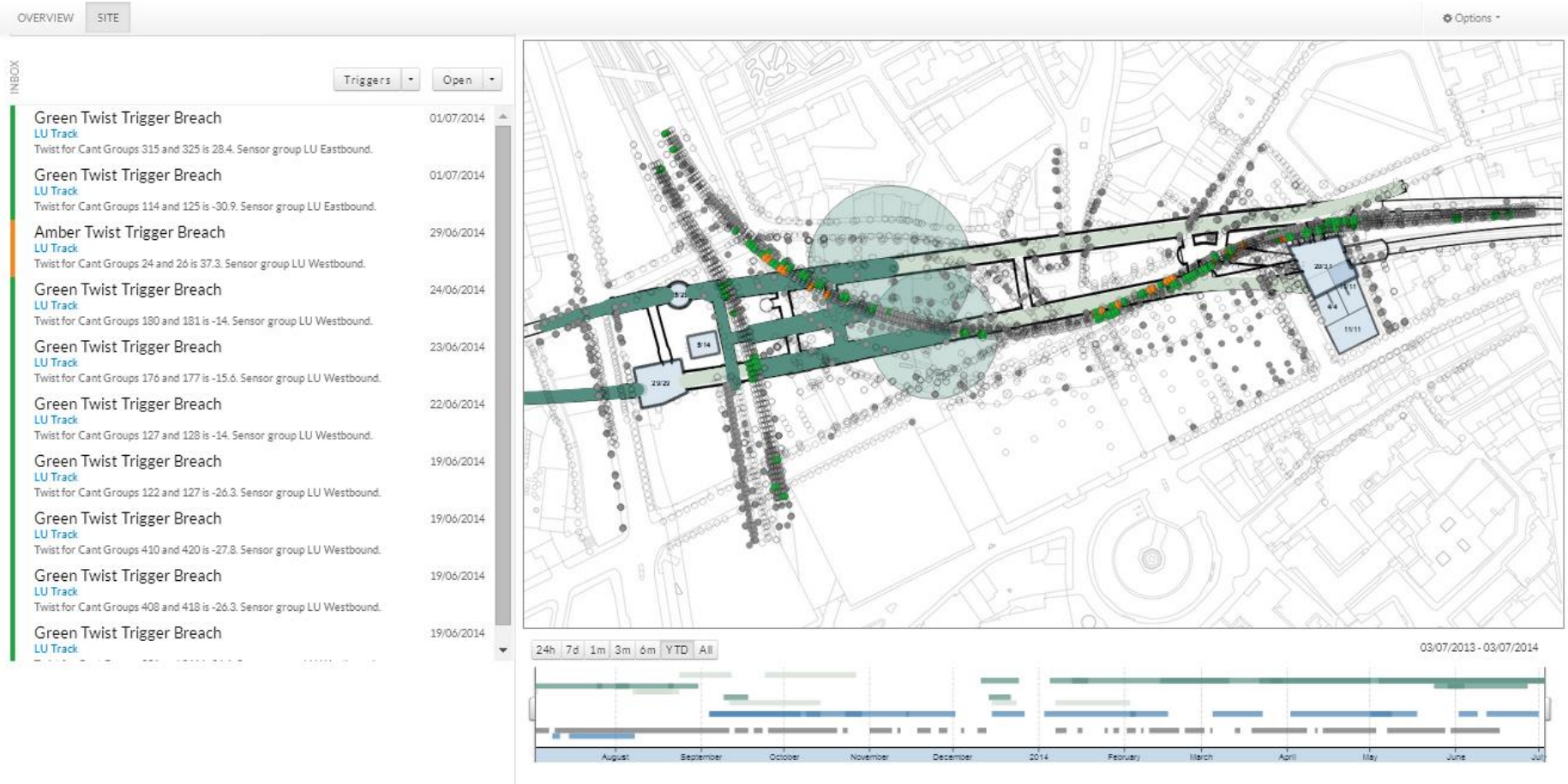
after Whyte, 1998

# Virtual Modelling



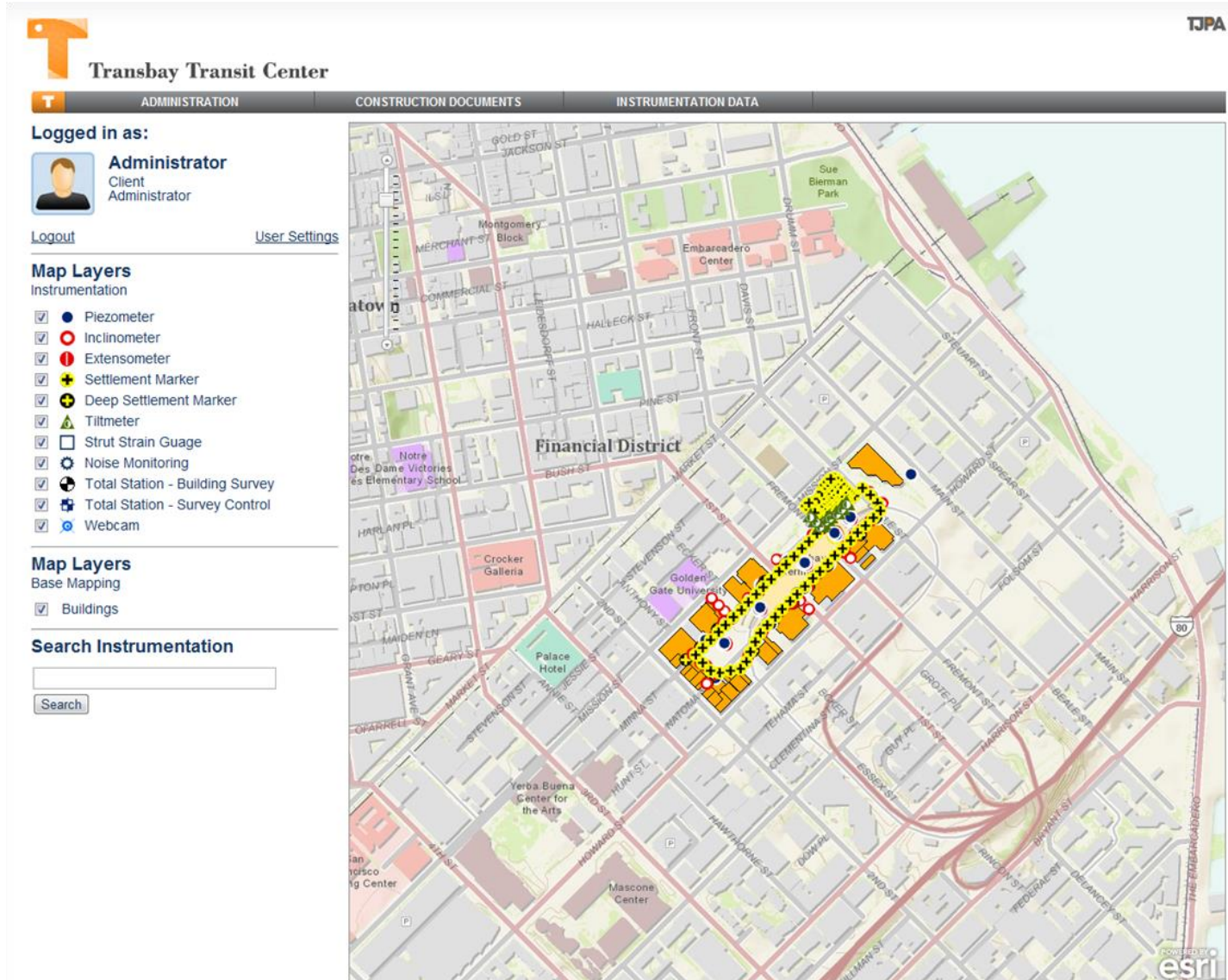
Hong Kong: Admiralty Station

# Crossrail: Adaptive I&M



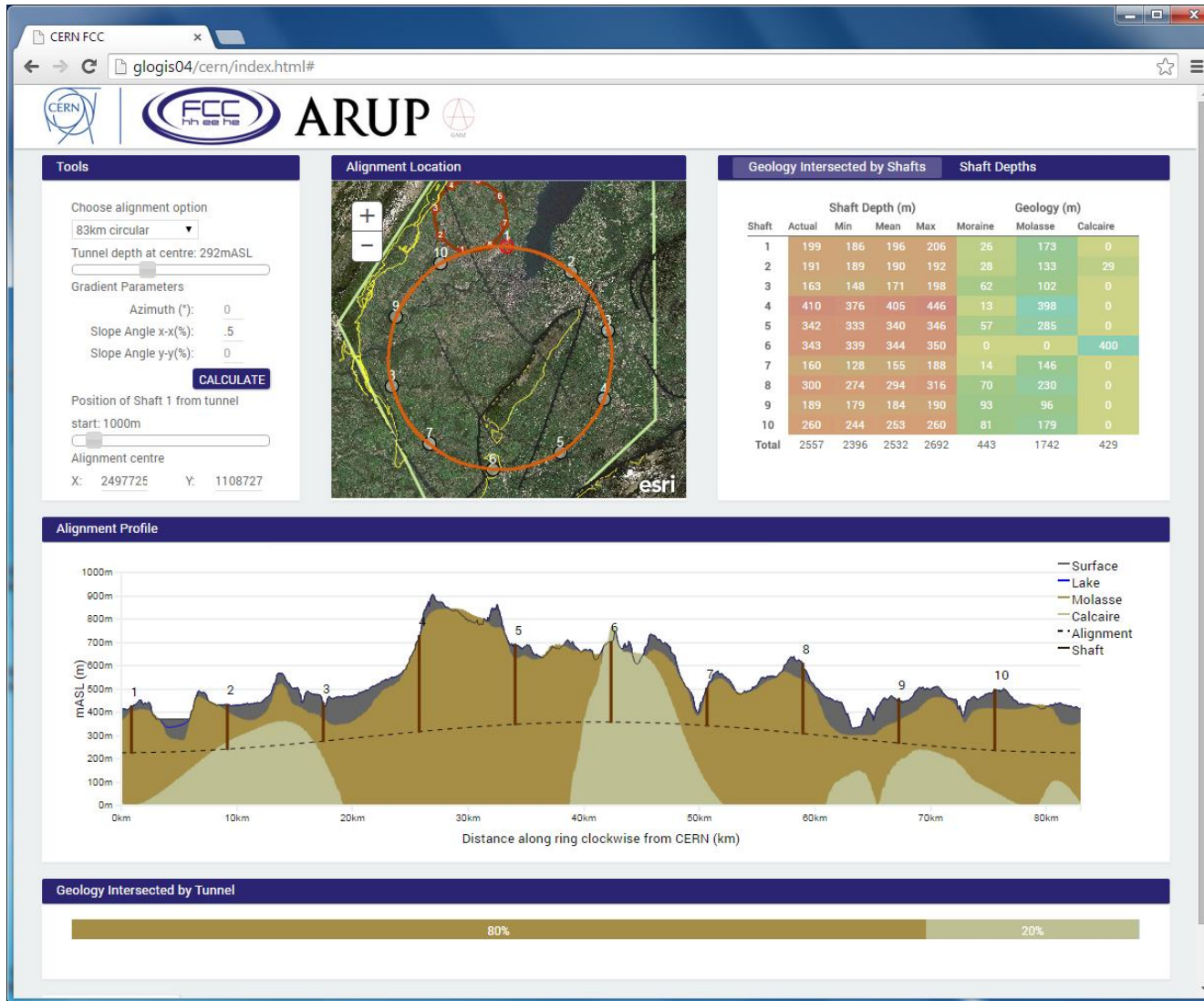
[www.crossrail-aim.com](http://www.crossrail-aim.com)

# Transbay Transit Centre – Global Analyzer



<http://ga.arup.com/>

# BIM Tool – Tunnel Optimisation Tool (TOT)



# Data: Japan

## BIM for Construction Data From Contractors in Japan

Japanese contractors are engaging in BIM at moderate levels but are reporting significant benefits from doing so. This should help spur increased usage, as should the investments oriented toward building capacity for and expertise in BIM. Higher profits and lower costs are key factors to BIM use in Japan.

### BIM Engagement

There are three components that comprise the BIM engagement level (see page 14): experience with BIM, expertise level and implementation level.

### Length of Time Using BIM

Source: McGraw Hill Construction, 2013

Japan All Regions

80%

### Current BIM Implementation Level

Source: McGraw Hill Construction, 2013

Japan All Regions

47%

Data: Japan CONTINUED

### Planned BIM Investments Over Next Two Years Rated as High/Very High in Importance

Source: McGraw Hill Construction, 2013

Japan All Regions

New/Upgraded Tablets/Mobile Devices

57%

38%

### Planned BIM Investments

New/upgraded tablets/mobile devices, BIM software, developing custom 3D libraries and BIM training are investment areas in which Japanese contractors place high/very high importance. These areas all correspond to the moderate level of BIM engagement, since these are investments related to building inter-

### Top Benefits Cited by Contractors in Japan (According to Benefit Category)

Source: McGraw Hill Construction, 2013

Japan All Regions

Internal Benefits of BIM

Marketing New Business

27%

Japanese contractors are engaging in BIM at moderate levels but are reporting significant benefits from doing so. This should help spur increased usage, as should the investments oriented toward building capacity for and expertise in BIM. Higher profits and lower costs are key factors to BIM use in Japan.

other respondents around the world (see page 31).

### ROI on BIM

In Japan, nearly all contractors report a positive ROI on BIM. Further, the share that report very positive ROI (40%) is higher than the percentage reporting the same in any other region. More Japanese contractors are also formally measuring BIM ROI on projects compared with respondents in most other regions.

The top business benefits that would help drive increased ROI in Japan line up against those for all regions investigated, though lower project cost is significantly higher in Japan at 55% versus 29% for all respondents (see page 26).

### Perceived ROI on BIM

Source: McGraw Hill Construction, 2013

Very Positive ROI (Over 25%)

Moderately Positive ROI (Up to 25%)

Negative/Break-Even ROI

3%

40%

57%

### Factors Most Often Cited as Having High/Very High Impact on Improving ROI

Source: McGraw Hill Construction, 2013

Better Multi-Party Communication and Understanding From 3D Visualization

62%

Lower Project Cost

55%

Improved Project/Process Outcomes

45%

Reduced Cycle Time for Project Activities

45%

32%

Developing External Collaborative BIM Processes

40%

43%

Developing Internal Collaborative BIM Processes

37%

49%

New/Upgraded Desktop Machines

27%

34%

respondents, though collaboration is noted by far fewer contractors in Japan. In contrast, reduced overall project duration is noted as a project benefit by far more firms in Japan.

### Top Activities

#### PRE-CONSTRUCTION

Integration of model with cost (5D) is used by significantly more Japanese contractors compared with all respondents—53% versus 29%, respectively. BIM in value engineering is also more common in Japan (30% versus 16%).

#### CONSTRUCTION AND POST-CONSTRUCTION

The only notable differences in the use of BIM in construction activities for Japanese contractors compared

Process Benefits of BIM

Collaborate With Owners/Design Firms

20%

35%

Better Cost Controls/Predictability

20%

21%

with all respondents is for BIM use for supply chain management (37%) and model-driven robotics (33%).

In Japan, the use of BIM on post-construction activities is overwhelmingly higher with almost all activities reported by significantly more contractors in Japan (see page 36).

# Summary

- Ground Investigation
  - Risk vs Cost needs to be understood and baselined
  - Needs to be understood in context of whole project design
  - Opportunities and savings to be made if done well
- Information is key
  - BIM and technology will drive efficiencies and reduce cost
  - Embodied through whole life costs: Design -> O&M
  - Drivers: Legislation and Innovation for increasingly changing technological and global societal landscapes

