# **Design Integration and Configuration Management**

# Benno List DESY









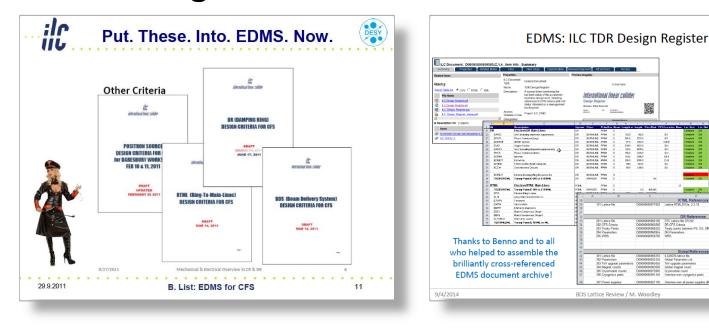
#### **Technical Design Documentation**

- TDD: The complete set of documents, CAD models and drawings that represent the design as described in the TDR
- EDMS is used to store the TDD
- TDD as we have it now was a result and deliverable of the Technical Design Phase II
- The TDD must be maintained and elaborated in the Preconstruction Phase
   -> this needs a systematic approach:
   Configuration Management





## Assembling the TDD was a lot of work



#### 2011: Gentle persuasion

#### 2014: Satisfied customers

BDS Lattice Review / M. Woodley

international linear collider

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# Power Point is no Documentation



COLUMBIA

ACCORDING STRATEGIES NAME

#### ENGINEERING BY VIEWGRAPHS

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See Report of Columbia Accident Investigation Board, vol I, p. 191 at http://caib.nasa.gov/news/report/volume1/default.html

At many points during its investigation, the Board was surprised to receive similar presentation slides from NASA officials in place of technical reports. The Board views the endemic use of PowerPoint briefing slides instead of technical papers as an illustration of the problematic methods of technical communication at NASA.

ew york Eimes

#### Magazine

WOULD U.S. M.Y./DEGICK BUSINEES TECHNOLOGY ECIENCE HEALTH EPORTS OPINION

#### PowerPoint Makes You Dumb

By CLIVE THOMPSON. Published: December 14, 2003

In August, the Columbia Accident Investigation Board at NASA. released Volume 1 of its report on why the space shuttle crashed. As expected, the ship's foam insulation was the main cause of the disaster. But the board also fingered another unusual culprit: PowerPoint, Microsoft's well-known "slideware" program.



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NASA, the board argued, had become too reliant on presenting complex information via PowerPoint, instead of by means of

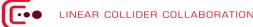
traditional ink-and-paper technical reports. When NASA engineers assessed possible wing damage during the mission, they presented the findings in a confusing PowerPoint slide -- so crammed with nested bullet points and irregular short forms that it was nearly impossible to untangle. 'It is easy to understand how a serior manager might read this FowerFoint slide and not realize that it addresses a life-threatening situation," the board sternly noted.





- Design Register: Lists status of beamline design and completeness of mandatory documents
- Defines the core of the baseline documentation
- Documents listed here (existing or newly prepared) are subject to Change Control

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## **Overall TDD Status**

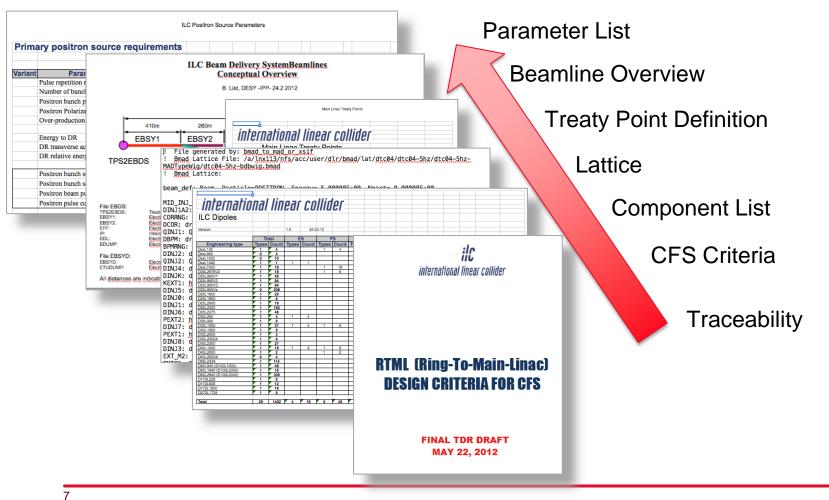
- TDD incomplete in several areas due to lack of personpower during TDP-II
- New ADI team leaders should review baseline documentation available in their area
- Missing and incomplete documents should be provided
- We need a plan how to complete and evolve the design itself and its documentation in the preconstruction phase



LINEAR COLLIDER COLLABORATION

#### **Mandatory Documents for Accelerator Systems**

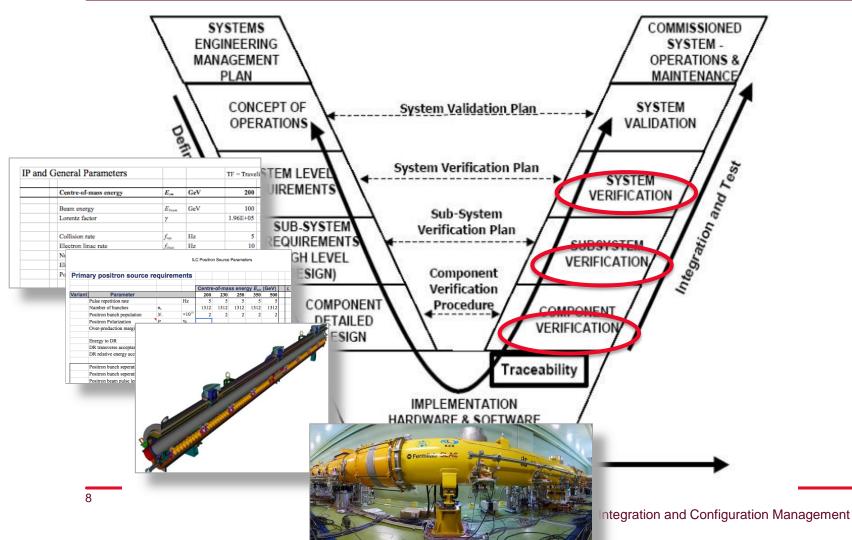




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### LINEAR COLLIDER COLLABORATION DOCUMENTATION in the Design Context







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- System overview: what does the system do
- Beam line description: what is the purpose of each beam line section?
- Failure mode analysis: what can go wrong? What happens then? (Diagnosis, collimation, abort, damage to components)
- **Requirements**: what has each beam line to deliver?
- The make a design verifiable, one needs documented requirements.
- We need to ask ourselves: what have we forgotten? How can we be sure we have not forgotten anything (important)?

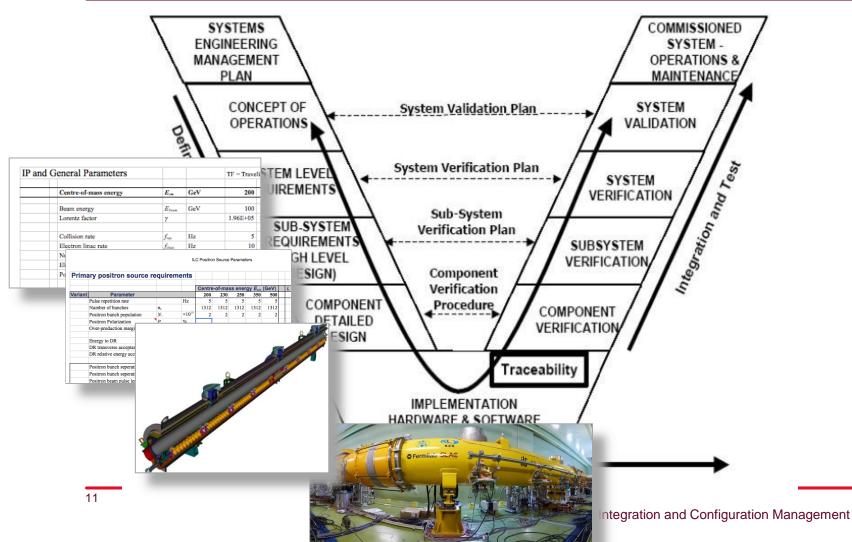


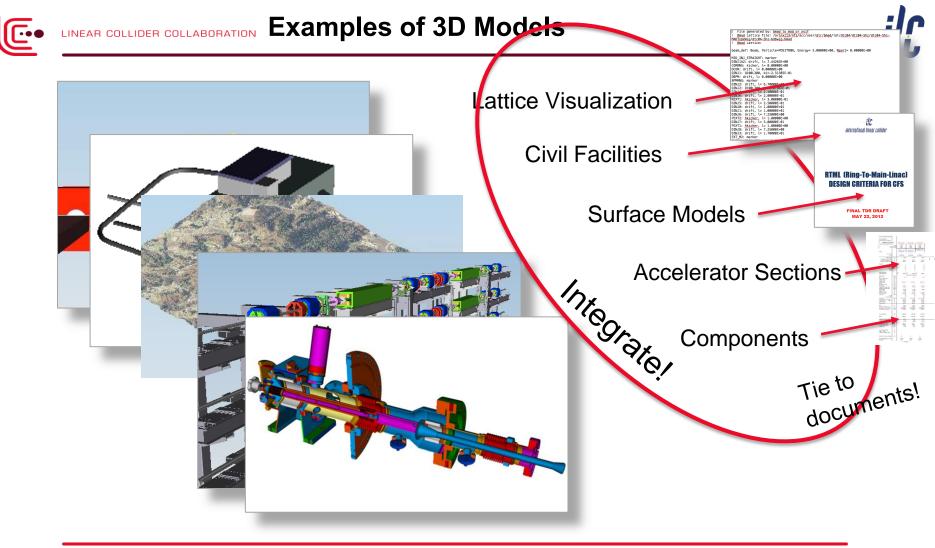


- Current parameter lists focus on typical operation parameters
- Maximum ratings almost nowhere specified
- Cf. any data sheet: operating range absolute max ratings
- "Risks" are not always "threats", some are opportunities!
- Any "high risk" component has potential to perform better than design - can we make use of that?
- Example: if cavities perform at 35 MeV/m, can the Klystrons power them?
- Distinguish deliberate performance limitations (technological limits, costs) from accidental limits ("nobody told us to plan for that")

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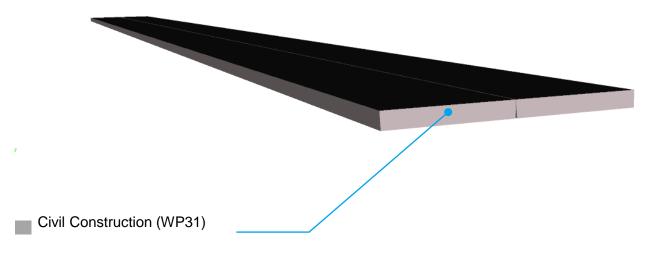
- Design integration is a methodical process in which all design contributions are combined into a complete and consistent design for all stakeholders.
- We have achieved some integration between lattice, tunnels and caverns, and detectors.
- Underground structures are only partially available in 3d for the Japanese site. Complete 3d data would be helpful to review and improve the design.
- We need to make sure that all necessary connections to the surface (access tunnels) are foreseen.

Civil construction starts 3 years ahead of all other trades

**Civil Construction (WP31)** 



Lars Hagge | Examples for Systems Engineering at the European XFEL | 16.09.2014 | Page (#)



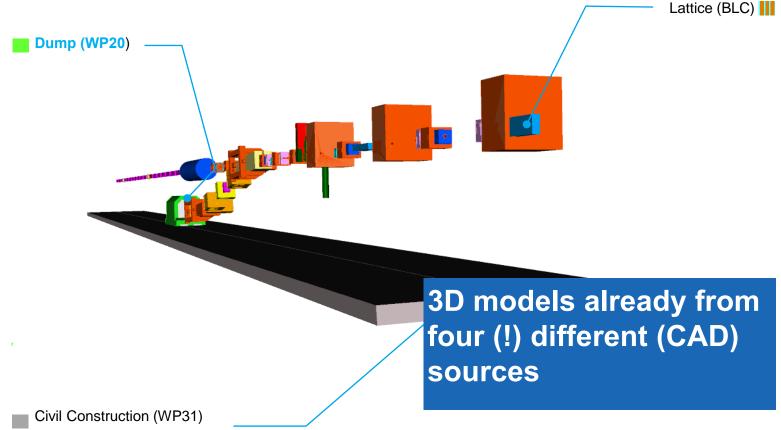


Geometry generated from lattice simulation files

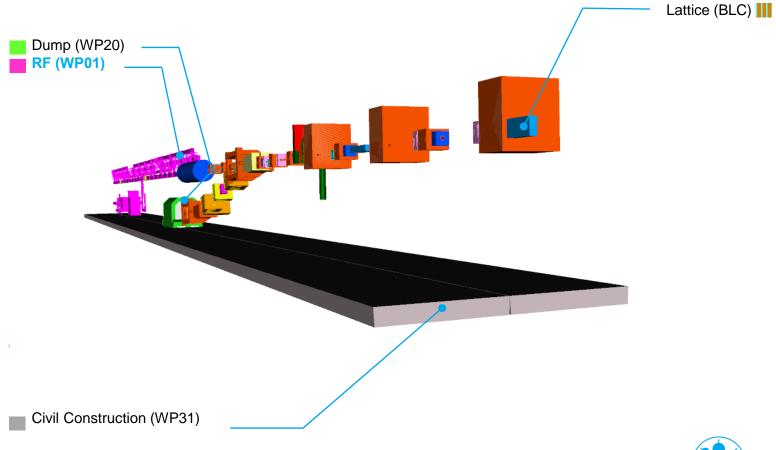
Civil Construction (WP31)



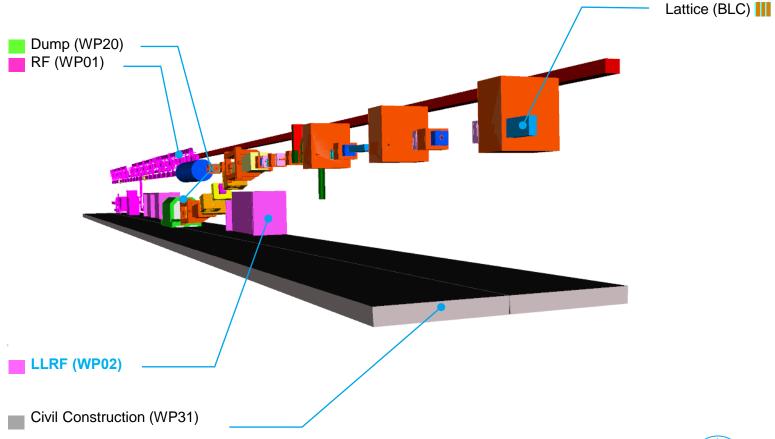
Lattice (BLC)



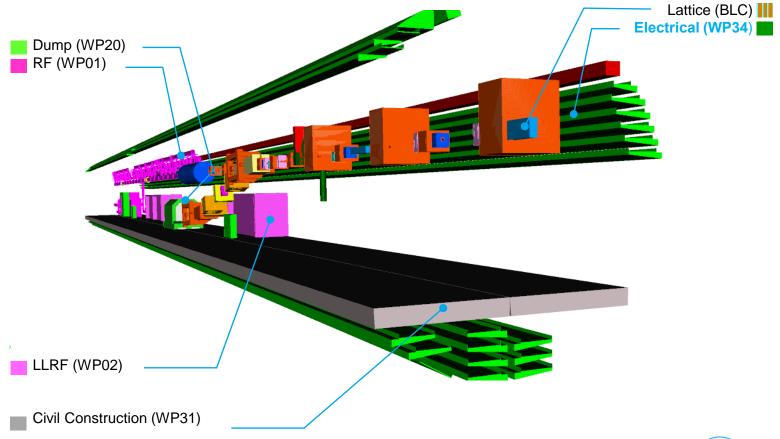


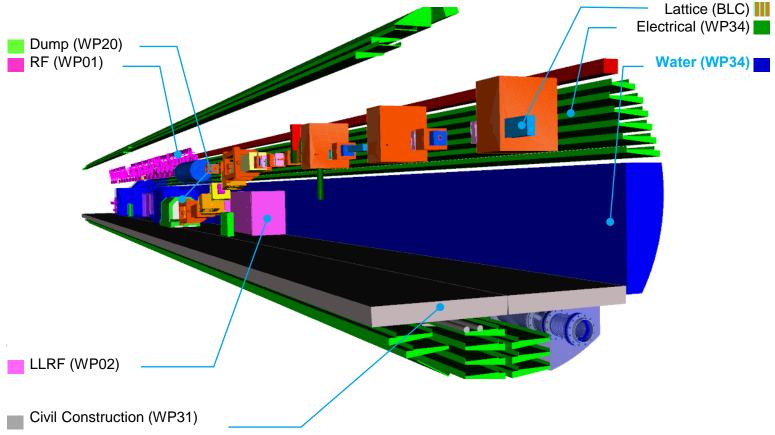




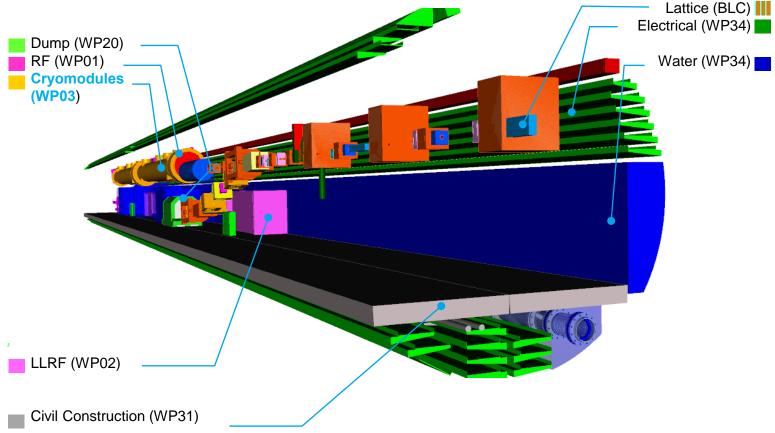




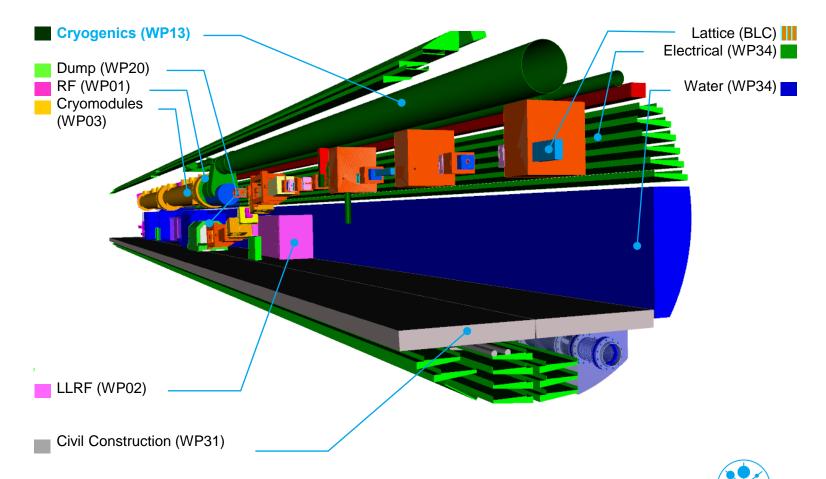


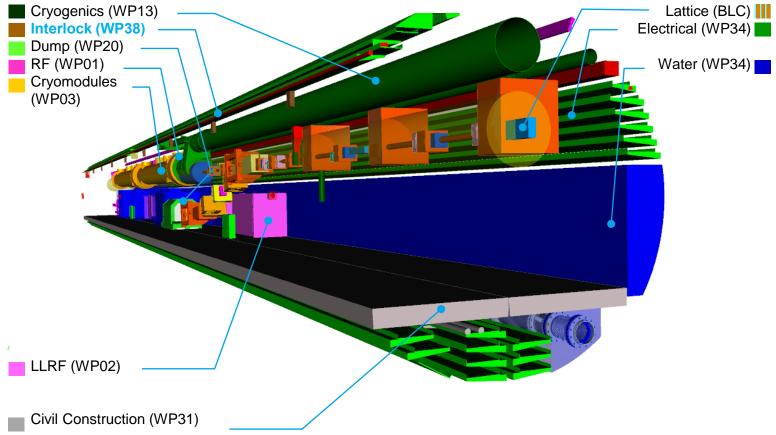




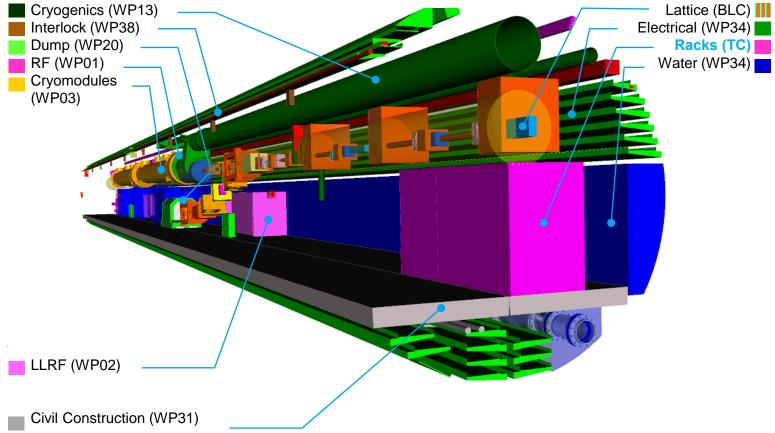




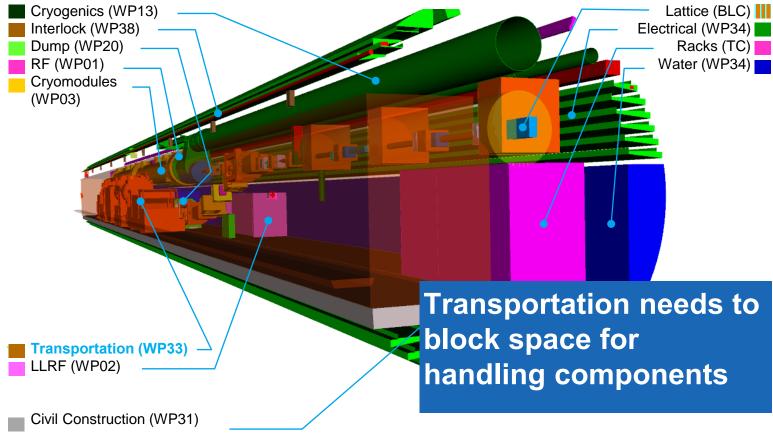




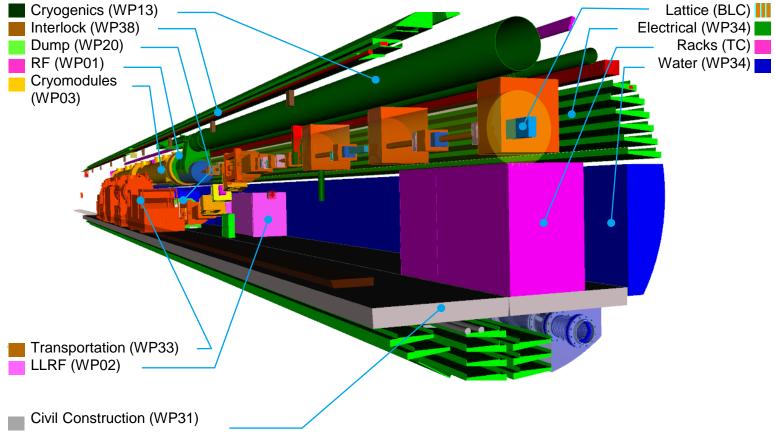




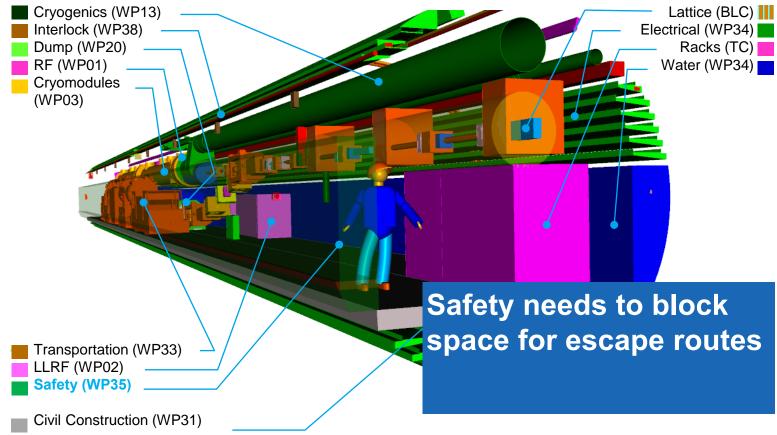




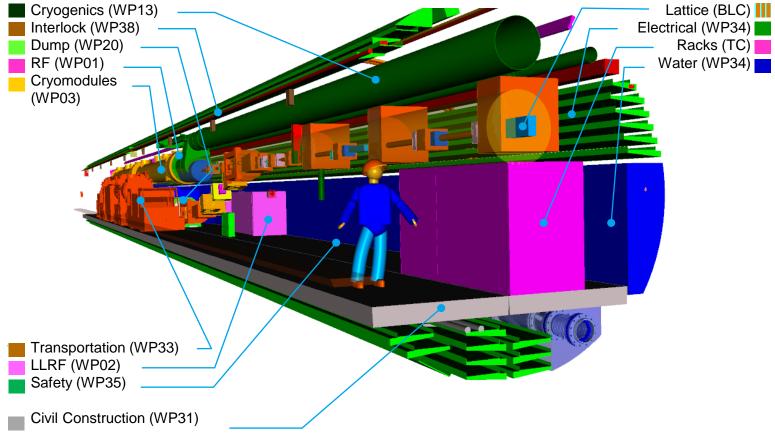




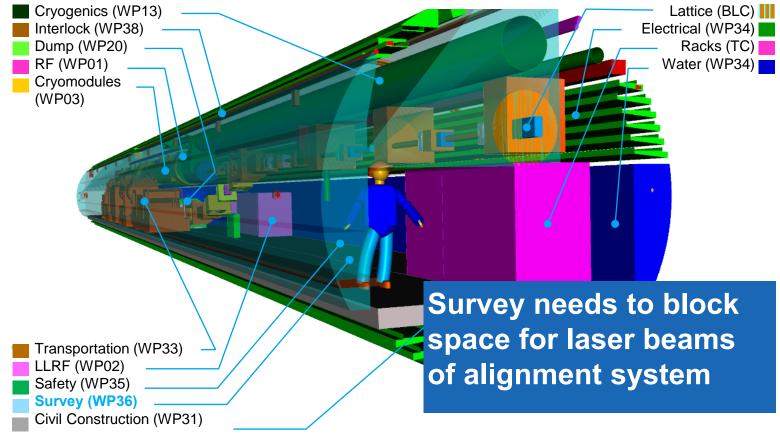




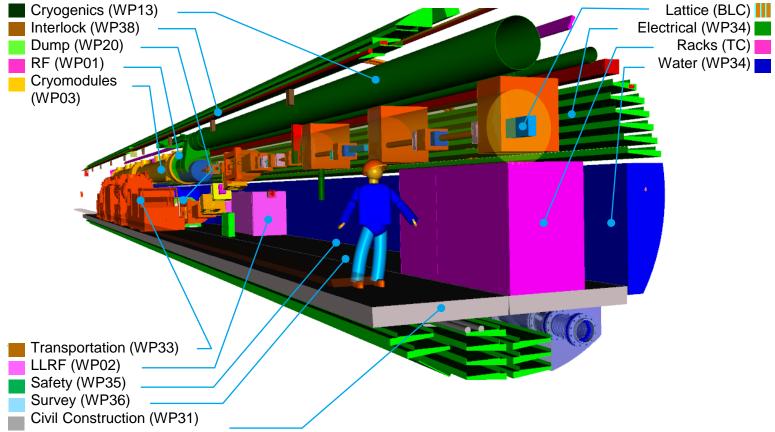




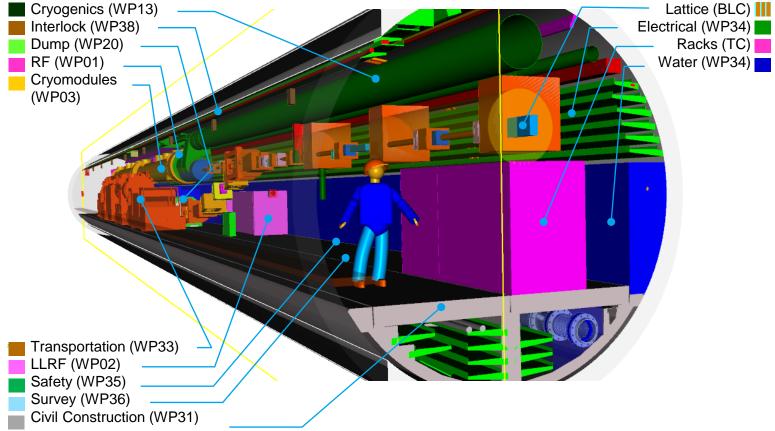














Interlock (WP38) Dump (WP20) RF (WP01) Cryomodules

Cryogenics (WP13)

(WP03)

Save costs – detect and remove collisions before fabrication

Share visions, communicate better, develop faster

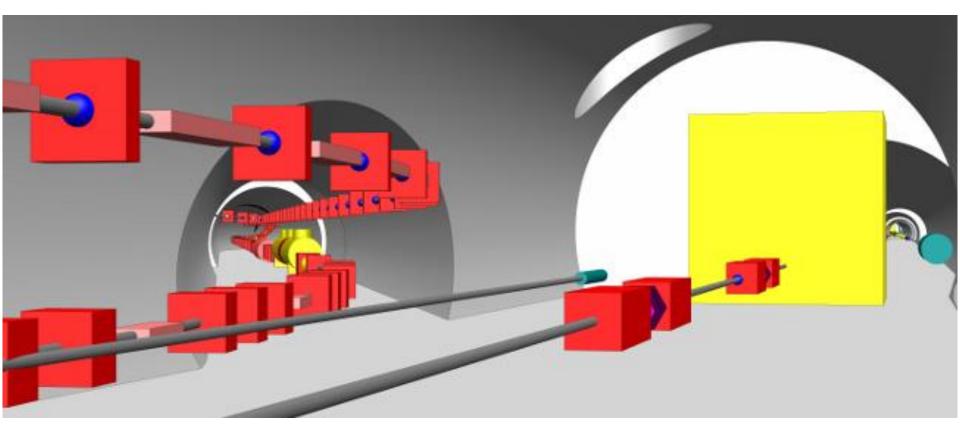
Provide consistent solution acceptable for all stakeholders

Transportation (WP33) LLRF (WP02) Safety (WP35) Survey (WP36) Civil Construction (WP31)











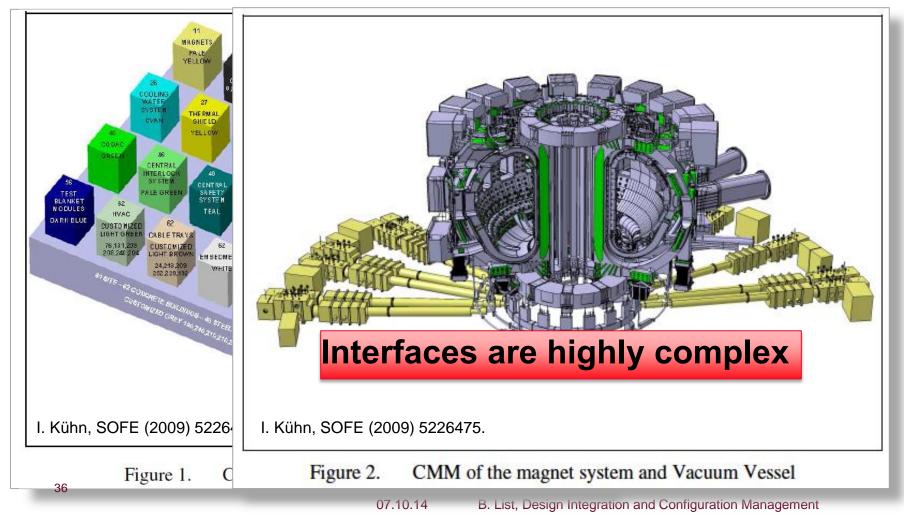


### **Central Region Design Integration**

- Central region is highly complex
- Was partially optimized during BTR in oct. 2011 at DESY. Several issues were found. Focus was flat terrain layout. Needs repetition for mountainous site!
- Necessary input: list of equipment with special requirements from each system: sources, RTML, BDS (cryogenics, laser systems, dumps, radiation protection in hot regions...)
- Definition of baseline ambiguous. Tunnel configuration (Kamaboko or twin tunnels) different between drawings and some 3d models - consolidate in context of ILC-CR-0003











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Electron Cyclotron H&CD system	52		0	×		×	X	×	23	X		X		X		X	0	X	0	0	1			X		X	1	1	×	1	×	X	
Neutral Beam H&CD system	53		0	X		×	X	X		X		X				X	0	X	0	0				1		X	X	X	X	4	X	×	-
Lower Hybrid H&CD system	54		0	×			×	X		×		X				×	0	×	0					X		X	4	4		1	×	×	-
Diagnostics	55	0	0	×	×	ō.	0	×	×	×	X	×	ø	×			ò.	×	0	0	× 1	X	13	<			1	X	X	1	×	×	
Test Blanket Modules	56		0	×			×	×		×		×	×				0	×	0	0							1			1	×	×	
Site	61	X	×				5	×		\$				4	1	0	0	4	1 .	1	× 1	× >	$\langle \rangle$	<			X	4		×	×	X	ī
Reinforced concrete buildings	62	1	1	V.	1	4	1	0	1	4	4	4	1	1	1	v	0	4	1	1	1	1	1	14	V	X			1	X	0	4	_
Steel frame buildings	63	X					×			1				*	4	1	0	4	1	1	1	13	< .			1				X	X	×	-
Radiological protections	64		X	X	X			×					X				0	X	0	0	1	$\times$	<	×			1				×	×	1
Liquid and gas distribution	65	1		X	X	1	V	1		0		v	2	×	A	1	0	*	X	1	1 :	1 3	1.	1 2	1	X	X	X			1	1	
Radwaste treatment and storage	66		×	X	×	×	X	×		×	×	×	×				0	×	1	9	X)	8)	$\langle \rangle$	< 2	X	X	0	X	×	4		×	
Hot Cell and Radwaste Service	67		×	X	X	×	X	×		×	×	X	×				0	×	0	0	X	X	$\langle \rangle$	$\langle \rangle$	X	X	Y	X	×	4	X		
Access Control & Security	69	1.1	- 3				-							÷				2									1.00					- 21	

I. Kühn, SOFE (2009) 5226475.

Figure 4. Interface matrix for management of the Interface Control Documents at PBS level 1

07.10.14 B. List, Design Integration and Configuration Management





## From Treaty Points to Interface Requirement Documents

- Treaty Points define only beamline Center geometry and Twiss functions
- Phase space (emittance, envelope), intensities, tolerances not specified
- Need performance guarantee (system a shall provide no more than xx intensity outside aperture yy)
- Specs turn into requirements for systems
- Input for failure mode analysis
- Needed for collimation, instrumentation, machine protection, dump system
- Needed for radiation protection analysis





### Example: positron source to damping ring

- DR parameters define accepted phase space an assumed intensity
- No definition of max. Intensity (what happens if PS delivers bunches with 3e10 intensity?) or max intensity outside DR acceptance
- What are requirements for collimation, Diagnostics, beam abort, tuneability (intensity!!) of positron source?
- Cannot verify that DR and PS designs are compatible
- Cannot check whether PS needs additional collimation section, or fast (how fast?) beam abort



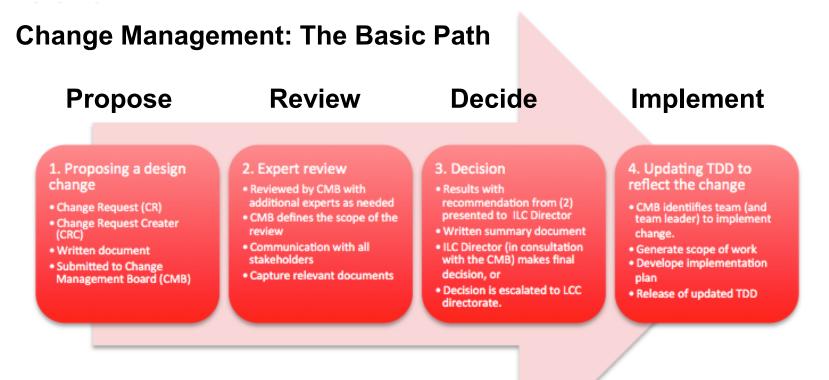
## Maintaining the Design Integrity

• The key:

## Do changes to the design baseline in a controlled fashion

- Keep all stakeholders informed and involved
- Applies equally to alterations of existing designs, and elaboration, i.e., new designs
- The goal is not more bureaucracy, it is transparency
- We are still (too) few people, but scattered around the world
- We cannot afford to waste manpower due to missing information, duplication of work, or incompatible designs





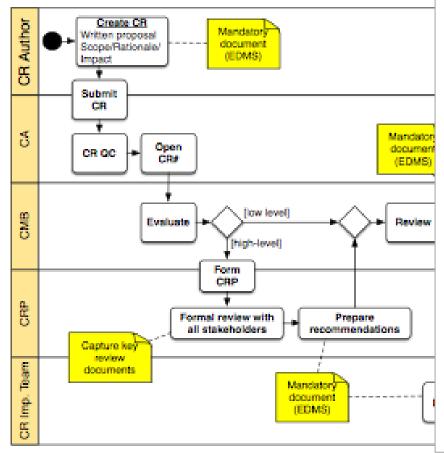


## **Change Request Lifecycle**



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### Change Management for the ILC

Release Version 1

23.01.2014

Introduction

Overview

5

Prepared by: B. List, M. Harrison, N. Walker

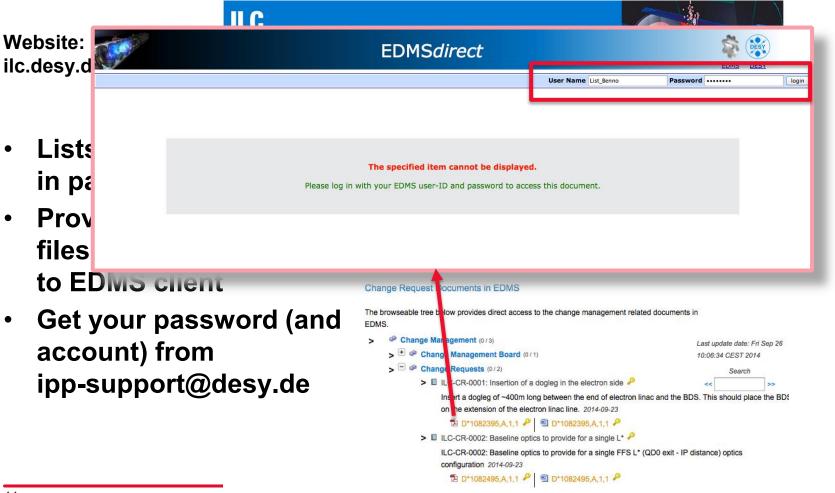
### Table of Contents

EDMS: D\*1057375 Why Change Management? Proposed Change Management process for the LCC phase

1. Initiation: Change Request (CR) creation	4					
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3. Decision	5					
4. Implementation	6					
Implementation details	7					
Organisational aspects	7					
Dealing with process documents – ILC-EDMS	7					
Summary	9					
Appendix I Overview of LCC Change Management Process, roles and responsibilities						
Addendum A Change Request Register status flags and their meaning						

#### Introduction

The Technical Design Phase II of the GDE has produced an integrated, consistent and complete design of the ILC in its 500 GeV baseline configuration. This design is described in the Technical Design Report (TDR), which is a summary of the detailed body of specifications, calculations, drawings and CAD models that form the Technical Design Documentation (TDD) stored in ILC-EDMS. The level of maturity of the TDD varies considerably, ranging from very detailed and engineering-ready drawings for the cryomodule and its sub-assemblies, to relatively conceptual (non-engineering) design schematics, in particular for the accelerator layouts and associated CFS. Irrespective of the level of detail, it is inevitable that these design elements will evolve as R&D progresses and as we move towards a site-specific design. Furthermore, not only do we expect change in the existing parameters, specifications and drawings, but we also expect that the level of detail of those design elements which remain essentially unaltered to increase. Dealing with these changes in a consistent and efficient manner requires some form of Change Management, especially with a globally distributed design team.





LINEAR COLLIDER COLLABORATION

**EDMS Web Client** 



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thers	Is Related From Documents : 1 object	Is In Team Folder : 1 object	Creator: List_Benno				
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	<u>by-pass</u>	More Properties		COST I	MPACT: EST. 30 MILCU	pdices	
Help				Initial estimate by request dogleg (beamline + turne	or based on cost of existing target byp ().	LSS I	
EDMS Help					a Yakaya (KEK)	Å	
EDMS-FAQ				prepared by :	namena antekiak	U	
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## Change Request Register (EDMS: D\*1056505)

- Will be central point of information
- Lists also (possibly) upcoming CRs
- Will be updated after each CMB Meeting and when new CRs arrive

	A	В	C	D	E	F	G	Н	1	J	K	L	M
		Creation	Last									Next	
1	No. 💌	Date 💌	Modifie	Creator 💌	Primary WG		Description 💌	State 🍼	Owner 💌		Document 💌	deadlin 👅	Remark 🌅
				M. Harrison	ML	Adopt DKS as HLRF Scheme	The DKS (Distributed Klystron System) HLRF		Change	Administrative			
							distribution scheme shall be the sole baseline design;		Requestor				
2							KCS will not be persued further.						
				N. Walker	RTML / ML	Move Bunch Compressor to	The Bunch Compressor formally becomes a part of the		Change	Administrative			
3							Main Linac instead of the RTML.		Requestor				
	ILC-CR-0002	02.09.14	09.09.14	G. White	BDS / MDI	Adopt equal L* for both	Find solution for single L* value for BDS and both		Change	High	D*1082495	09.10.14	Next CMB meeting in Belgrade
						detectors	detectors.		Management				
4									Board				
				K. Buesser	MDI / CFS		Consolidated solution for IR hall / layout which	In preperation	Change	High			
5						detector hall	supports surface construction of the detectors.		Requestor				
				N. Walker	ADI	Update top-level parameters			Change	Administrative			Is this really a CR? Also questionable if this
6							baseline and 1 TeV (b) parameters.		Requestor				is really just administrative.
	ILC-CR-0001	01.09.14	01.09.14	K. Yokoya	PS / BDS / RTML				Change	High		09.10.14	Next CMB meeting in Belgrade
						pass	with main linac, to accommodate future >1 TeV beam		Management				
7							energies.		Board		D*1082395		
				H. Hayano	SRF	Adopt Saclay-like tuner as	Adopt LCLS-2 tuner and associated helium tank and	Under consideration		Low			
8							flange solution.						
				H. Hayano	SRF		Place magnetic shielding inside helium tank to simplify	Under consideration		Low			
9							string / cryomodule assembly.						
				E. Paterson	PS	Add timing adjustment	Implement a timing adjustment chicane in the positron	Under consideration		Medium			Part of global-timing task force review
						chicance system	injection system to allow for fine path-length						
10							adjusment.						
				N. Walker	BDS / MDI	Alternative FF scheme	Consider alternative FF schemes which would remove	Under consideration		High			
							the strong sextupole magnets from the FD.						
11						from FD							
				B. Parker	BDS / MDI / CFS			Under consideration		High			
12		1		I	I		crossing angle.		1	1			
		46											

B. List, Design Integration and Configuration Management

# <u>ilr</u>

ilC

## **CR** Preparation

- Please download and fill out template (D\*1082175) if you prepare a CR
- Complete and send to BL by email
- CRs can be submitted by:
  - TB members
  - WG coordinators
  - Phys&Det Representatives

for official use only								
CHANGE	EDMS No: D*0XXXXXX	Created: 27-08-2014						
REQUEST	D'UAAAAAA	Last modified: 27-08-2014						
NO. ILC-CR-NNNN								

### [ADD BRIEF TITLE HERE]

[Few sentences describing the main subject of the change request]

#### RATIONALE

[Outline briefly as possible the main reasons for requesting the change]

### SCOPE: [list of WGs or areas affected]

[Brief description of the overall scope of the modifications being proposed, including possible impact on other areas]

### VALUE/SCHEDULE IMPACT

[Brief explanation of the estimated value figure if available. Also if know, impact on construction schedule. Value should also include explicit labour if possible]

Requested and prepared by:

...

Your name





- Agenda is open
- Participation limited to CMB members
- Minutes will be available
- CMB can review and decide on CRs
- CMB can also ask for more info or delegate to a Change Review Panel
- CMB members are TB members + CFS expert (Vic Kuchler) + 2 detector experts (J. List, T. Markiewicz) and Change Administrator (BL)

			ILC CMB Member	s			
•	LINEAR COLLIDER COLLABORATION Designing the world's nest great particle accelerator						
	Change Managen	nent Boa	ard (CMB) Members				
	Date EDMS ID		23.09.2014 D00000001083165				
	Name	Affiliation	Email	Role			
	Mike Harrison	BNL	harrison@bnl.gov	LCC Assistant Director for ILC, CMB Chairman			
	Vic Kuchler	FNAL	kuchler@fnal.gov	CFS Coordinator			
	Benno List	DESY	benno.list@desy.de	Change Administrator			
	Jenny List	DESY	jenny.list@desy.de	Representative for Physics & Detectors			
	Tom Marklewicz	SLAC	twmark@slac.stanford.edu	Representative for Physics & Detectors			
	Olivier Napoly	CEA	olivier.napoly@cea.fr	ILC Technical Board member			
	Marc Ross	SLAC	mcrec@siac.stanford.edu	ILC Technical Board member			
	Nikolay Solyak	FNAL	solyak@fnal.gov	ILC Technical Board member			
	Nobuhiro Terunuma	KEK	nobuhiro.terunuma@kek.jp	ILC Technical Board member			
	Nicholas Walker	DESY	nicholas.walker@desy.de	ILC Technical Board member			
	Akira Yamamoto	KEK	akira.yamamoto@kek.jp	ILC Technical Board member			
	Yasuchika "Kirk" Yamamo	KEK	yasuchika.yamamoto@kek.jp	ILC Technical Board member			
			EDMS	S: D*1083165			

http://agenda.linearcollider.org/conferenceDisplay.py?confId=6513





### Summary for Change Management

- ILC Baseline Configuration is under Change Control
- CRs can be submitted by TB members and WG coord's
- CRs will be processed by Change Management Board
- Change Control Process is <u>open</u>, your input about current change requests is welcome and needed
- Keep yourself informed about CRs at http://ilc.desy.de/cm



## **Summary and Conclusions**

- The Technical Design Documentation in EDMS is the basis for the Accelerator Design and Integration activities
- ADI is design and engineering of a complex system: Systems Engineering
- Apply Systems Engineering methods where appropriate
- Design Integration will continue, with focus on CFS in Japan
- Configuration Control / Change Management is active to preserve integrity of the design
- Focus of CM is to be efficient: least possible amount of paper pushing, but sufficient
  - documentation





# **Additional Material**



## **Roles and Responsibilities**

Formal CM title	LCC implementation	Responsibilities
CR Author	Limited to ILCTB members, WG coordinators, other approved individuals (e.g. physics and detector reps.)	Preparation of clear and unambiguous Change Request document. Point of contact for questions arising during review process.
Change Administrator (CA)	B. List (DESY, ILC-EDMS)	Supports and facilitates all phases of a CR. Primary recipient of a newly created CR. Provide EDMS support for CR process. Maintains Change Request Register. Monitors progress during Implementation Phase. General documentation control. Reports to the CMB.
Configuration Managemen Board (CMB)	t ILC Technical Board (ILCTB), P&D representatives (2), CFS representative (1), CA (1)	Primary management body for change management. The Chair provides final formal decision after consultation with the board. Convenes a Charge Review Panel (and a chair) when needed (at the boards discretion). Provides clearly document assessments and decisions on all CRs.
Change Review Panel (CRP)	Ad hoc review team, formed by CMB when needed. Specific to each CR identified as requiring higher-level review. Membership, chair and charge at the discretion o the CMB, but generally representative of stakeholders and domain experts.	Review in a timely fashion (defined by ILCTB) the change request, as specified in the charge provided by the CMB. f Provide a written consensus report on its findings and recommendations, to be submitted to the CMB.
Change Request Implementation Team (CRIT) 52	Identified team (and team leader) who will implement th changes to the design documentation. ILC-EDMS support provided by the CA.	e Prepare (with the help of the CA) a plan for implementing all necessary modifications to the technical design documentation, including milestones. Implement the plan.
	07.10.14 B. List, I	Design Integration and Configuration Management



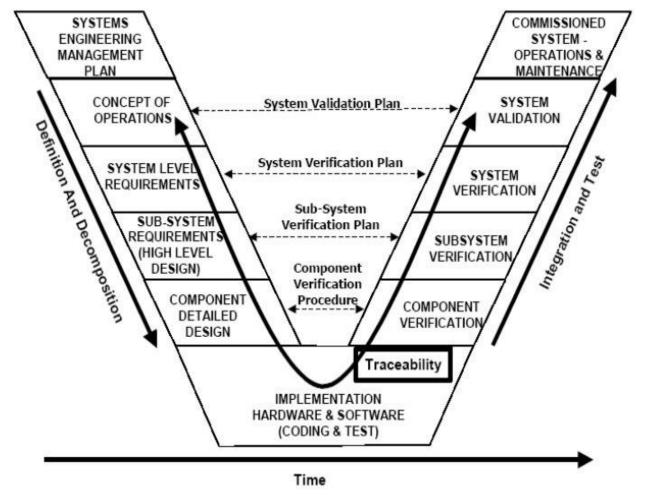


## **CRR Status Flags**

	Status	Meaning					
Informal pre-CR	Under consideration	Place-holder / capture for upcoming ideas being discussed by ad hoc groups.					
	In preparation	In transition to a formal CR (i.e. CR document being prepared for submission)					
Formal CR	Submitted	CA has formally received mandatory CR document and assigned a number.					
	CMB Review	Formally being discussed by CMB					
	Deferred to Review Panel	CRP formed by CMB and charged to review CR.					
	Accepted / Deferred	Accepted but implementation deferred until a more convenient time.					
	Accepted / Implementing	Accepted and change is to be immediately implemented.					
	Rejected	Assumed closed.					
	Completed	If accepted, change has been fully implemented.					

LINEAR COLLIDER COLLABORATION Systems Engineering V-Diagram





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